



Agenda for a meeting of the Bradford South Area Committee to be held on Thursday, 30 September 2021 at 5.00 pm in Council Chamber, City Hall - City Hall, Bradford

Members of the Committee – Councillors

| LABOUR | CONSERVATIVE |
|--|-----------------|
| Dodds S Khan T Hussain Mukhtar Thornton Warburton Wood | Bibby Clarke |

Alternates:

| LABOUR | CONSERVATIVE |
|--|-------------------------|
| Berry Ferriby D Green Jabar Tait Wainwright | Hargreaves Majkowski |

Notes:

- Please note that under the current circumstances only Members and Alternates on the Committee will receive paper copies of the agenda, however the agenda and reports can be viewed on the Councils agenda and minutes website five clear working days in advance of the meeting.
- Given the restrictions on room capacity, any Councillors and members of the public who wish to make a contribution at the meeting are asked to email yusuf.patel@bradford.gov.uk by mid-day on Tuesday 28 September 2021 and request to do so. You will then be advised on how you can participate in the meeting. access to the meeting cannot be guaranteed if those wishing to attend do not register given the council must comply with the Covid regulations and guidance.
- On the day of the meeting you are encouraged to wear a suitable face covering (unless you are medically exempt) and adhere to social distancing. Staff will be at hand to advise accordingly. Participants may be asked to wait in a separate room if the capacity in the Council Chamber has been reached and they will be escorted back into the meeting as a when their item is considered by the Committee.

*Decisions on items marked * are not Executive functions and may not be called in under Paragraph 8.7 of Part 3E of the Constitution.*

From:

To:

Parveen Akhtar
City Solicitor

Agenda Contact: Yusuf Patel Phone: 01274 434579 E-Mail: yusuf.patel@bradford.gov.uk

A. PROCEDURAL ITEMS

1. ALTERNATE MEMBERS (Standing Order 34)

The City Solicitor will report the names of alternate Members who are attending the meeting in place of appointed Members.

2. DISCLOSURES OF INTEREST

(Members Code of Conduct - Part 4A of the Constitution)

To receive disclosures of interests from members and co-opted members on matters to be considered at the meeting. The disclosure must include the nature of the interest.

An interest must also be disclosed in the meeting when it becomes apparent to the member during the meeting.

Notes:

- (1) *Members may remain in the meeting and take part fully in discussion and voting unless the interest is a disclosable pecuniary interest or an interest which the Member feels would call into question their compliance with the wider principles set out in the Code of Conduct. Disclosable pecuniary interests relate to the Member concerned or their spouse/partner.*
- (2) *Members in arrears of Council Tax by more than two months must not vote in decisions on, or which might affect, budget calculations, and must disclose at the meeting that this restriction applies to them. A failure to comply with these requirements is a criminal offence under section 106 of the Local Government Finance Act 1992.*
- (3) *Members are also welcome to disclose interests which are not disclosable pecuniary interests but which they consider should be made in the interest of clarity.*
- (4) *Officers must disclose interests in accordance with Council Standing Order 44.*

3. MINUTES

Recommended –

That the minutes of the meeting held on 15 July 2021 be signed as a correct record (previously circulated).

(Yusuf Patel – 01274 434579)

4. INSPECTION OF REPORTS AND BACKGROUND PAPERS

(Access to Information Procedure Rules – Part 3B of the Constitution)

Reports and background papers for agenda items may be inspected by contacting the person shown after each agenda item. Certain reports and background papers may be restricted.

Any request to remove the restriction on a report or background paper should be made to the relevant Strategic Director or Assistant Director whose name is shown on the front page of the report.

If that request is refused, there is a right of appeal to this meeting.

Please contact the officer shown below in advance of the meeting if you wish to appeal.

(Yusuf Patel - 01274 434579)

5. PUBLIC QUESTION TIME

(Access to Information Procedure Rules – Part 3B of the Constitution)

To hear questions from electors within the District on any matter this is the responsibility of the Committee.

Questions must be received in writing by the City Solicitor in Room 112, City Hall, Bradford, BD1 1HY, by mid-day on Tuesday 28 September 2021

(Yusuf Patel - 01274 434579)

B. BUSINESS ITEMS

6. * UPDATE BRADFORD 2025 UK CITY OF CULTURE BID AND OTHER CULTURAL PARTNERSHIP OPPORTUNITIES IN BRADFORD SOUTH

1 - 20

The Assistant Director Sport & Culture will submit a report (**Document “G”**) which sets out an update on the Bradford 2025 UK City of Culture Bid and other cultural partnership opportunities in Bradford South.

Recommended –

The Cultural Policy & Events team would welcome any feedback and suggestion of future working

Overview & Scrutiny Area: Regeneration and Environment

(Nicola Greenan)

7. STREET CLEANSING SERVICE

21 - 32

The Shipley Area Coordinator will submit a report (**Document “H”**) which examines three different working models available for consideration with regards the Street Cleansing service in light of recent increased investment.

Recommended –

- (1) That members approve the resource levels in the wards**
- (2) That members select their preferred cleansing delivery model from the options presented for officers to work up detailed work patterns in each ward.**
- (3) Officers bring back these work patterns to this Committee as soon as practicable.**

Overview & Scrutiny Area: Corporate / Environment and Waste Management

(Damian Fisher - 01274 437062)

8. LOCALITY WORKING REVIEW: BRADFORD SOUTH APPROACH AND CREATING A LOCALITIES PLAN FOR THE AREA.

33 - 62

The Strategic Director Place will submit a report (**Document “I”**) which outlines 1) the District wide approach emerging from the Review, 2) considers the data available to support the process and 3) presents some options on how to develop the approach in Bradford South.

Recommended –

- (1) That the committee notes the Localities Review and implications for Bradford South Area Committee.**
- (2) That the Committee chooses one of the three approaches to develop a localities plan for Bradford South.**
- (3) That the Area Coordinator is asked to lead on the approach and develop an engagement plan, keep Councillors updated on progress and report back progress to the committee in March 2022.**

Overview & Scrutiny Area: Corporate

(Mick Charlton - 01274 431155)

9. * **DRAFT OF BRADFORD SOUTH AREA COMMITTEE FORWARD PLAN FOR YEAR 2021-22**

63 - 70

The Strategic Director Place will submit a report (**Document “J”**) which outlines proposed Agenda items for Bradford South Area Committee meetings for the remainder of the 2021/2022 Municipal Year.

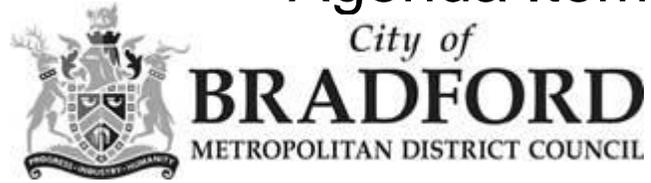
Recommended –

Note the report and add any amendments made during the meeting.

Overview & Scrutiny Area: Corporate

(Mick Charlton - 01272 431155)

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Report of the Assistant Director Sport & Culture to the meeting of Bradford South Area Committee to be held on 30th September 2021

G

Subject: Update Bradford 2025 UK City of Culture bid and other cultural partnership opportunities in Bradford South

Summary statement:

This report outlines the current progress of Bradford's bid for UK City of Culture 2025 and further information on the arts, culture and heritage programmes taking place across the South area.

Bradford has formally submitted an 'Expression of Interest' to be the UK City of Culture for 2025. This important submission marks an important part of the bid process, and has secured cross-party support at the meeting of Full Council in July.

Alongside Bradford's UK City of Culture bid, the Council has also adopted an ambitious 10-year cultural strategy, 'Culture Is Our Plan', which aims to instigate more cultural investment and engagement across every part of the Bradford District.

Both the UK City of Culture bid and the 10-year cultural strategy present compelling opportunities for an enhanced cultural offer across all six wards in Bradford South.

Portfolio: Healthy People and Places

Report Contact:
Nicola Greenan
Principle Cultural Partnership Manager

Overview & Scrutiny Area: Regeneration and Environment

E-mail: Nicola.Greenan@bradford.gov.uk

EQUALITY & DIVERSITY:

Culture is our Plan directly supports all four Council equality objectives. It sets demanding targets to improve diversity and representation across the district's cultural sector and in the Council's own cultural service provision. By 2031, 50% of Bradford District creative workforce, audiences and cultural leadership will be drawn from people currently underrepresented in Culture and Creative Industries sector. Support for these equality and diversity ambitions will be a condition of future BMDC funding for arts, cultural and heritage projects

City of Culture directly supports all four Bradford Council equality objectives. Given the exemplary work of Coventry in embracing equality and diversity Bradford will need to set demanding targets. The 10-year Cultural Plan aims to improve diversity and representation across the district's cultural sector and in the Council's own cultural service provision. The bid team and steering group have embraced diversity and equality from day

1. SUMMARY

□ 1.1 Bradford is bidding to be the UK City of Culture for 2025, a bid which includes all corners of the Bradford Metropolitan District and seeks to be one of the most inclusive ever submitted. The Bradford 2025 team submitted a formal 'Expression of Interest' to the Department for Digital, Culture, Media and Sport [DCMS] in July.

1.2 There have been 20 Expressions of Interest submitted across all four nations of the United Kingdom and Northern Ireland. The full list of bidders for UK City of Culture 2025 are: Armagh city, Banbridge and Craigavon; the city of Bangor and north-west Wales; the Borderlands region, comprising Dumfries and Galloway, Scottish borders, Northumberland, Cumbria and Carlisle city; **Bradford**; Conwy county; Cornwall; Derby; County Durham; Lancashire; Medway; the city of Newport; Powys; Southampton; Stirling; the Tay Cities region; Torbay and Exeter; Wakefield district; the city of Wolverhampton; Wrexham county borough; and Great Yarmouth and East Suffolk.

1.3 Bradford's bid secured cross-party support at the meeting of Full Council in July, with a supporting letter signed by the Leaders of the Council's three main political groups submitted as part of the Expression of Interest. The bid has secured the backing, including financial support, of a number of major organisations and employers around the Bradford District including University of Bradford, Morrisons, Bradford Bulls, and Expect Distribution.

1.4 The Bradford 2025 bid team is anticipating that the DMCS will announce a longlist of places to move through to the next round of the competition in late September 2021. Upon longlisting, the Bradford bid team will embark on an extensive public engagement programme across the whole Bradford District, with events planned for every ward in Bradford South. Ward Councillors will be contacted directly about these public engagement events in due course.

1.5 Alongside Bradford's UK City of Culture bid, the Council has also adopted an ambitious 10-year cultural strategy, 'Culture Is Our Plan', which aims to instigate more cultural investment and engagement across every part of the Bradford District. Ensuring we have a geographic and demographic spread of activity with ambitious targets around EDI

1.6 As part of Bradford 2025's comprehensive public engagement work to share information about the bid and hear suggestions from Bradford residents and other local groups, the team will be visiting all 6 wards in Bradford South between late October and February 2022. The team is currently finalising plans to be at Sandale Community Centre, Roys, for the first of these community events in late October.

1.7 Bradford South Activity in 2021:

Summer Unlocked

Summer Unlocked was a district wide programme that saw arts and culture take over the streets of Bradford and bring new life into the wonderful communities and surroundings that had become our sanctuary during the Covid-19 Pandemic. In line with GOV guidelines, we wanted to ensure that our programme was safe and encourage localised activities to celebrate our revitalised sense of community spirit and bring joy to a range of space and places across the district.

Throughout Bradford South we had a range of bespoke and uniquely Bradford Arts and Culture activities which included Poetry workshops and performances from Tong Residence, Mini's transformed into a cinema celebrating local stories in Queensbury, Calligraphy workshops and performances in Wibsey, Chalk Street dancing in Scholemoore and pop-up art galleries and workshops across Holmewood.

| | |
|---|------|
| Number of Commissions | 8 |
| Number of Artists | 13 |
| Number of Events | 30 |
| Art forms | |
| Literature, Dance, Visual Art, Digital Art, Projection, Music, Knitting | |
| Estimated Audience reach | 3000 |

The cultural programme engaged with a range of people and communities – including families, those attending local pubs, people aged between 12 - 50 from Holme wood experiencing live poetry for the first time whilst also writing and performing their own poetry. The cultural programme reached and connected with wide range of people across the communities including the HAF summer of Fun Parks programmes.

Feedback:

Chalk Dance



Mini-Cini-Magic

“Excellent idea”

“it’s so cool!”

“I have a pub - can you bring this there tomorrow?”

Waggon of Dreams

“I can't recommend this show enough! I was lucky to see it in Wibsey park and it is one of the most interesting, fun and entertaining story's I have seen.”

“If this show comes to your area I really recommend checking it out!”

Grants Programme

Through the Regular Funded Grants programme Dance United and Artworks have worked on a joint project called Who is 'they'? The Project delivered 4 sessions with graffiti artist Chris Watson at TFD and The Valley Project in Holme Wood.

Through the Large Grants programme The National Literacy Trust "The Bradford Stories Bus will work with children and their families that live in some of the most disadvantaged wards of Bradford. Events, led by local artists from underrepresented communities and will encourage and inspire children to explore their creativity whilst building their literacy skills, supporting the development of the next generation of creatives in the district. This project will include working in Tong and Wibsey.

Winter Programme

Our full winter programme is still TBC, due to an outstanding funding bid. However, we will be delivering a light festival that transforms the City ward on the 5th and 6th November but also reaches across the district throughout October and November with a series of commissions and community commissions taking place to light up our local parks, streets, houses, walking routes etc. This is a chance to bring light and joy to our local communities. There will be 10 local community commission opportunities of 2k each, which will be funded in early October to successful applicants and will reach across the district.

The Light event will take place in City Ward on the 5th & 6th November and will be free to all. This will feature newly created Light installations for Bradford. With the addition of new light creations that have never before been seen outside on London.

Once we have clarity on the further funding, we will be exploring additional activity which includes further events, experiences, installations and heritage projects across the district.

2. BACKGROUND

A significant amount of cultural activity has also been undertaken across Bradford since the pandemic. In previous years an events budget was utilised to offer two major events that took place in City Park in the summer and winter. As part of the engagement of Culture Is Our Plan it was abundantly clear we needed a refreshed approach to the way we deliver and facilitate events and activity across the district. Projects like Response and Summer Unlocked are the initial efforts of trying to address the need to work in a more agile, responsive and hyper local way

3. OTHER CONSIDERATIONS

- Identify any other directly or indirectly related matters.

4. FINANCIAL & RESOURCE APPRAISAL

There are no financial issues arising

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

There are no significant risks arising out of the implementation of the proposed recommendations

6. LEGAL APPRAISAL

There are no legal issues arising

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

The council declared a climate emergency in 2019, agreed a Sustainable Development Action Plan and signed up to the City Region net zero carbon by 2038 target. The foregrounding of culture as part of Bradford's economic recovery is also important as a contributor to this future Clean Growth agenda.

The development of a thriving cultural sector across the district supports many the sustainable development goals, in particular, reducing inequalities, quality education, gender equality, decent work and economic growth, industry innovation and infrastructure. Research by Wavehill in 2019 showed that a "strong arts and cultural offer helps a broad range of employers across different sectors to attract workers" and "helps them to sell the benefits of moving to an area".

It also "plays an important role in attracting and retaining talent, in particular graduate companies in the digital and creative industries". This means delivering more sustainable and cleaner jobs in innovative digital businesses.

Wavehill also notes that cultural activity 'supports efforts to maintain or enhance the attractiveness of retail centres as places to live, work and visit by offering unique experiences for visitors and/or shoppers.' This supports the critical role that cultural activity can play in the turn-around of the district's ailing high streets.

Consultation for **Culture is our Plan** highlighted the priority which the sector places on sustainability. Specific actions toward clean future growth and environmental sustainability sit within the ambition 'Making the most of what we have' which will make re-use, upcycling and repurposing cornerstones of the district's creativity'.

The Network capacity ambition foregrounds the need and desire to work more sustainably by sharing the valuable resources we have, emphasising the need for new and existing cultural infrastructure to become more sustainable through prioritisation of renewables, implementation of better technologies, including EV vehicles and action to reduce energy consumption and increase recycling of materials. This will include monitoring and managing achievement in collaboration with national partners such as Julie's Bicycle.

This is also inherent in the Thinking big and Having fun ambitions where our district will express itself through bolder outdoor or site-specific pieces of work, reimagining our landscapes and reusing existing buildings and spaces rather than a focus on creation of more permanent and resource-hungry infrastructure.

Sustainable action and clean growth, addressing the Council and City Region green targets for 2038 will also be a condition of future BMDC funding for arts, cultural and heritage projects.

7.2 GREENHOUSE GAS EMISSIONS IMPACTS

N/A

7.3 COMMUNITY SAFETY IMPLICATIONS

The survey work that underpins the development of Culture Is Our plan showed that the majority of people in Bradford (58%) want to see cultural activity that brings different communities together.

Research by Wavehill in 2019 showed that a strong arts and cultural offer:

- Makes people more content and more likely to stay within an area
- Helps people to feel part of their community and fosters a sense of shared identity

Cultural activity can have a positive impact on peoples feeling of safety, increasing sense of belonging, particularly where they bring different groups of people together, building tolerance and understanding.

Feelings of safety can act as a barrier to people's willingness to engage in those activities that bring people together at a neighbourhood level, which was a factor raised during the consultation work carried out in support of the local Stronger Communities Together strategy.

Culture is our Plan aligns some of its work with the Stronger Communities Partnership and vice versa. Stronger Communities ambassadors have input to the plan and will continue to do so in the future. Officers attend and support both of these strategies and the relationship between these two - and other major district partnerships - are key to the success of the overall plan.

7.4 HUMAN RIGHTS ACT

There are no known Human Rights Implications arising from this report

7.5 TRADE UNION

There are no staffing implications for BMDC

7.6 WARD IMPLICATIONS

Culture Is Our Plan seeks a more equitable distribution of cultural opportunity across the district and celebration of the artists and creatives in every street and community. This will have a positive benefit for the whole district over the coming 10 years. The Leap our Creative People and Places programme will aim to provide up to 200,000 new cultural engagements across the district's most deprived wards over its ten-year life (Tong ward is one of featured ward areas in the programme) . Increased district-wide reach and impact will also be a condition of future BMDC funding for arts, cultural and heritage projects.

7.7 AREA COMMITTEE ACTION PLAN IMPLICATIONS

7.8 IMPLICATIONS FOR CORPORATE PARENTING

Children and young people are highlighted in the plan and are a priority for joined up action across the district through the establishment of the Bradford Cultural Education Partnership and the research partnering with BIHR / Born in Bradford. The plan also seeks to support Council ambitions to become a UNICEF Child Friendly City. Vulnerable and disadvantaged children are a particular focus for inclusion through multiple opportunities including the ten-year Creative People and Places programme

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

No Impact

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

The document is prepared and an update

10. RECOMMENDATIONS

The Cultural Policy & Events team would welcome any feedback and suggestion of future working

11. APPENDICES

www.cultureisourplan.co.uk

12. BACKGROUND DOCUMENTS

NONE

Culture is our plan



A cultural strategy for Bradford District 2021–2031

Easy read summary





This easy read summary is about the new ten year cultural strategy for Bradford District. You can see the full version here.. (add link)



A strategy is a plan. It sets out the things we will do to make our district a place where culture helps everyone to live better and happier lives. Culture is about people's way of life. They express their culture through things like art, music, dance, theatre and film.



Culture is important in everyone's lives. It can help to make a big difference to the success and happiness of everyone in the district because it can also create jobs and attract people to visit. This is especially important as we start to recover from Covid-19.



To help us make this plan we spoke to people in the district. Most of them said culture was important to them, it makes Bradford District a better place to live and it improves their wellbeing.

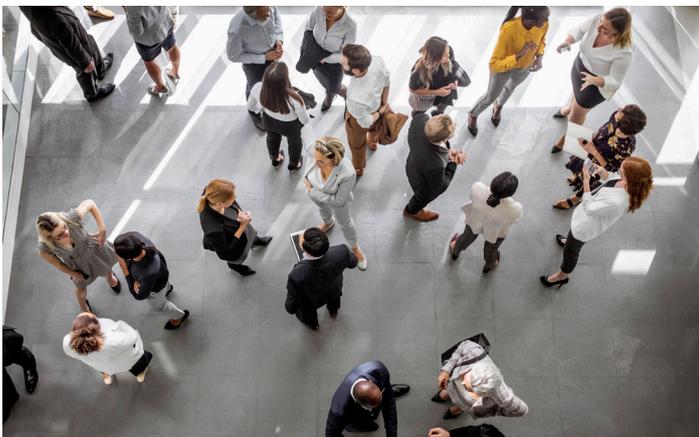


Bradford District is the fifth biggest local authority area in England. We already have lots of great art, culture and heritage, including the National Science and Media Museum, The Alhambra Theatre, Salts Mill and many others.



Lots of young people live here, from different backgrounds and cultures. Many of them are creative.

But, we don't have the same funding for arts, culture and heritage as other places as big as Bradford District.



This means we don't have enough artists, arts centres, theatres, music and dance venues for everyone to be able to take part.

Our council is now working to put money into our arts, culture and heritage sector and to persuade the government to do the same.



They believe it will help everyone to live happier and healthier lives. We have also launched our bid to become the UK City of Culture in 2025. This will help our plan to succeed.

Our Vision – This is what we want to happen by 2031



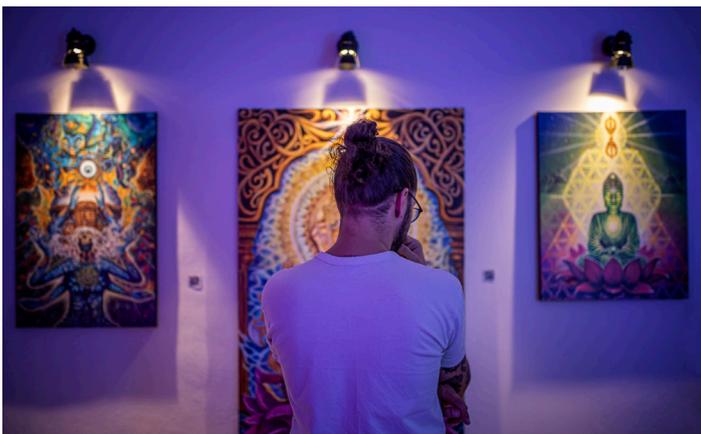
Bradford District's people are different and our district will offer the country different, new and exciting art, culture and heritage.



Bradford District will be a place to make new artworks, a place where everybody is known for their creativity and a place which will use science and research to prove the benefit art, culture and heritage has for everybody



- People to live happier and healthier lives. They will have better mental health, skills and jobs. They will live for longer
- Successful and diverse cultural and creative businesses that will last. They will help to bring jobs, visitors and money into the District



- Bradford District will be a place where people choose to come for cultural activities. Artists will choose to come here from around the world to make exciting shows, exhibitions and concerts.

Our Ambitions – These are the things we want to do



Having fun

We will have new events, festivals and celebrations. We will show that Bradford District has great things to offer and is a great place to live. It will be a place where national and international cultural events happen.



Creativity will be everywhere

We will celebrate the creative people on every street in the district. Our culture will happen in our homes, our mills, streets, markets, moors, and community centres and not just in our art galleries and theatres.



Creating an explosion of opportunity

We will work with families, schools, careers services, universities and colleges to have better training and employment opportunities for young people. We will encourage people to choose creative careers.



Bradford will know itself better

We will share the history of our district and of the many different people who live here. We will bring communities together and celebrate differences. We will not accept racism or discrimination.



Making the most of what we have

We will build on the great things we already have in Bradford District, such as restoring old buildings, making our high streets better, and having new ideas for empty spaces and others.



Making the most of who we are

The people in Bradford District are what makes our district so special. Our culture will represent the differences and diversity we have here and offer something for everyone.



Network capacity

We will work together and share the things we have like equipment, skills, and information. We will support and mentor each other as a creative community.

We will make sure that art, culture and heritage is thought about in everything from health to planning, education to transport.



Live Life Better

We will work with the experts at 'Born in Bradford' to prove the positive benefit that art, culture and heritage can have in everyone's lives.



Thinking Big

We will think big and be brave. We will encourage people to make bigger plays, exhibitions, films, and concerts across the district. Bradford District will become a place where artists from all over the country and all over the world want to come.



We will tell our own story

We will use our art, culture and heritage to help tell the world new stories about our incredible people and places. This will help us make Bradford District a better place. Other places in the country will look at us differently.

We will bid to be the UK City of Culture 2025 and people from all over the world will want to visit.

Our targets – these will help us to make sure we are doing what we said we would



We will:

- Give all children the chance to learn about the District and its story when they are at primary school



- Increase arts, culture and heritage activity in the district to make more jobs and have more visitors



- Have new projects that use the district's cultural and heritage assets

- Have the same amount of national investment as other places in the country



- Use the UN Sustainable Development Goals to help us plan our work and see how well we are doing



- Involve many people in the district with arts, culture and heritage activities



- Involve people who live in the poorest areas of the district with arts, culture and heritage activities



- Make sure more people than before will be satisfied with the range of activities in the area where they live. More people will feel that culture in Bradford District 'represents me and my life'



- Involve more people in arts, culture and heritage from different backgrounds and cultures

- Create new events and festivals that will attract people from all over the country and from abroad. Bradford District will be UK City of Culture 2025.

Our plan



This is our plan and we will update it every two years. We will do this by talking to as many people in the district as we can. We will find out what people are enjoying and what people want more of.



We will share how we are doing and check to make sure we are meeting our targets.



Now that you know about the plan, we'd love for you to share it. Head over to our website and use the share links to help us make culture part of everyone's plan.

You can also find versions of the plan as British Sign Language as well as audio versions in English, Punjabi, Urdu and Polish on our website.



cultureisourplan.co.uk



BTM

For more accessible information on a broad range of subjects please contact enquiries@btm.org.uk or visit www.btm.org.uk for all our easy read booklets and other accessible media productions.



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Report of the Shipley Area Co-ordinator to the meeting of Bradford South Area Committee to be held on 30 September 2021

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Subject:

STREET CLEANSING SERVICE

Summary statement:

This report examines three different working models available for consideration with regards the Street Cleansing service in light of recent increased investment.

EQUALITY & DIVERSITY:

Area Committee decisions will need to be made in line with Equal Rights legislation. This will require Area Committees to assess the potential equality impact of any decisions they make.

Jason Longhurst
Strategic Director Place

Report Contact: Damian Fisher
Phone: (01274) 437062
E-mail: damian.fisher@bradford.gov.uk

Portfolio:

Neighbourhoods and Customer services

Overview & Scrutiny Area:

Corporate Environment and Waste Management

1. SUMMARY

- 1.1 This report examines three different working models available for consideration with regards the Street Cleansing service in light of recent increased investment.

2. BACKGROUND

- 2.1 During austerity the Council made the difficult choice to reduce the budget allocated for street cleansing services. This required large scale changes to how the service was to be administered but to ensure coverage across the district with fewer operatives on the ground.

By 2018 carrying on with ward-based teams would have seen real operational difficulties with an average of 2 staff per ward which is unsustainable once you take in to account sickness, annual leave and demand on the service. This meant it was no longer possible to clean large parts of the district without reducing frequencies where there traditionally there were less levels of litter.

- 2.2 Bradford South Area Committee in 2018 recommended that the service moved away from ward-based working, to more zonal working and allocation of set days for different localities to be cleaned. High footfall gateways and litter hotspots were added to daily gateway routes so that the worst affected locations would still get addressed more frequently. This constituency model was based on need and focused on housing density and known litter levels and were cleaned to a set frequency. After cleaning gateway routes 2 large area based teams gang (8 in each gang) would work to a prescribed pattern in the Area.

- 2.3 In principle
Gateways were cleaned **daily**
High density housing e.g. terraces / back-to-backs – cleaned **weekly**
Medium density housing e.g. social housing estates – cleaned **fortnightly**
Low density housing e.g. suburban estates with majority off-road parking – cleaned **four weekly**
Rural roads – at the discretion of the cleansing manager
See Appendix 1

- 2.4 This model has the following advantages:
- Gives the Clean teams experience of working in all six wards.
 - Increases the visible presence of cleaning staff.
 - With prescriptive working Roles and responsibilities clearly understood by staff and managers.
 - Allows partnership working with Wardens to target environmental enforcement issues and joined up working with other services e.g. grass cutting.
 - A prescribed day of working would also allow programmed days of action for residents to move cars to allow more effective litter clearance, mechanical sweeping and gully cleaning. In addition to ensure that they are not in an area so as to disrupt other departments' operations e.g. Waste Collection.
 - More effective mechanism to performance manage teams in terms of all work undertaken as opposed to ward based working.
 - Flexible model if staff are sick or on holiday and allows for members of the team

to move to emergencies (e.g. road traffic accidents, dead animals) in other areas of the constituency.

- A clear understanding for the public as to how often and when their area or street would be cleaned and the Contact Centre able to inform the public of their next scheduled clean, rather than a reactive daily response to complaints thereby eliminating most complaints.
- More efficient use of resources targeting areas of need, eliminating down time in terms of cleaning areas that are not dirty or littered

The model is flexible and could be changed quickly if needed e.g. Increasing a street from a fortnightly to a weekly clean if needed. An example of the frequency levels on this model are shown in Appendix 1

- 2.5 The major disadvantage with this model is there is no ownership of a particular locality and the sense of pride for driver supervisors to keeping their own ward clean.

When the new arrangements were put in place in 2019 there were a few teething problems as staff got used to the new ways of working and familiarisation with different work patterns. By early 2021 the service was starting to see improvements evidenced in terms of complaints and cleanliness. However, the pandemic meant that this model was put on hold due to staffing levels reducing through staff isolating, shielding or sickness. In addition, some operatives had to be relocated to other service areas such as waste and bereavement services further reducing the numbers on the ground. With resources at such a low level priority was therefore targeted at emptying bins, fly-tipping and major litter hot spots and has effectively running a significantly reduced ward based operation.

2.6 Hybrid model

With Covid restrictions now lifted and the recent investment in base budget has allowed an increase in staffing levels in Bradford South from 17 to 23. The increase in numbers has allowed officers to look again at an alternative model which could focus on the six wards but with a prescriptive work pattern as an alternative to area based gang working.

This would effectively allow for a designated ward based team that will still clean the Gateways first thing in the morning. The Bradford South team will only clean the gateways that are within the constituency. It is important the majority of gateway routes are checked daily to try and make sure the most travelled roads and 'shop window' of the district are clean. This is necessary as over 50% of the districts litter bins are sited on gateways and where the majority of pedestrian footfall and littering occurs. (An example showing the number of litter bins in the Queensbury ward is shown in appendix 2.) However, if managers felt that some of the lesser busy gateways could allow a lower frequency e.g. twice a week they could do so with the approval of the Area Coordinator and on the provision that the frequency would return to a daily frequency if levels of litter deteriorated. After cleaning gateways teams would work a set daily pattern of work within their ward only (example maps of two wards have been provided in appendix 3). This would also allow the advantages of option 1 with regards familiarisation and locality working. A roving

team in the area would also be available to pick any emergencies or in the area, help in wards where there are staff shortages or attend problematic snickets for example

Resources in the area are proposed to be allocated as follows

Area team for urgent work Driver plus 1 operative

Tong – Driver plus 4 operatives

Great Horton - Driver plus 4 operatives

Wibsey – Driver plus 2 operatives

Royds –Driver plus 2 operatives

Wyke - Driver plus 2 operatives

Queensbury – Driver plus 1 operative

The total hours per week to be worked is shown below.

| Ward | Linear Kms | Staff Hrs | Staff | Hs per Linear Km |
|--------------|------------|--------------|-----------|------------------|
| Gt Horton | 44 | 178.5 | 5 | 4.0 |
| Tong | 61 | 150.5 | 5 | 2.5 |
| Wyke | 56 | 99.5 | 3 | 1.8 |
| Wibsey | 50 | 84 | 3 | 1.7 |
| Royds | 87 | 90 | 3 | 1.0 |
| Queensbury | 58 | 60 | 2 | 1.0 |
| Floating | 0 | 76 | 2 | 0.0 |
| Total | 357 | 738.5 | 23 | 2.1 |

Resources have allocated by levels of litter, numbers of service requests and experience of the cleansing and parks manager and other officers within the service

2020/21 Service Requests

| | Fly Tips | Litter |
|--------------------|-------------|------------|
| Tong | 1058 | 218 |
| Gt Horton | 477 | 224 |
| Royds | 255 | 116 |
| Wibsey | 202 | 160 |
| Queensbury | 247 | 85 |
| Wyke | 178 | 63 |
| Cross-Ward | 107 | 92 |
| South Total | 2524 | 958 |

There is a risk that due to sickness and annual leave staffing levels could reach very low levels. To ensure flexibility and cover with this model it is proposed that 2 wards buddy together to help each other when staff levels are critically low supported by the Area roving Team. Suggested paired wards would be:

Tong and Wyke, Wibsey and Royds, Queensbury and Great Horton. Two examples of what Royds and Queensbury weekly work is shown in Appendix 3

3. OTHER CONSIDERATIONS

3.1 None

4. FINANCIAL & RESOURCE APPRAISAL

4.1 The additional investment into the street cleansing base budget (600k per annum) in 2021 has allowed for 2 additional clean teams within the constituency totalling 130k per annum. Staffing numbers and hours are shown in 2.6.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

5.1 None specific.

6. LEGAL APPRAISAL

6.1 None

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

7.1.1 Increased local decision-making has the potential to create more sustainable solutions to local issues.

7.2 GREENHOUSE GAS EMISSIONS IMPACTS

7.2.1 No specific issues

7.3 COMMUNITY SAFETY IMPLICATIONS

7.3.1 No specific issues

7.4 HUMAN RIGHTS ACT

7.4.1 There are no Human Rights Act implications arising from this report.

7.5 TRADE UNION

7.5.1 Trade unions are regularly consulted at levels 1, 2 and 3 with regards to Street Cleansing operations and staffing issues.

7.6 WARD IMPLICATIONS

7.6.1 The information in this report is relevant to all Wards in Bradford South

7.7 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

7.7.1 None

8. NOT FOR PUBLICATION DOCUMENTS

8.1 There are no not for publication documents.

9. OPTIONS

9.1 Option 1

Ward-based working – 6 ward based teams with staff covering only their own ward and no set pattern or frequency i.e. clean where it's dirty based on local knowledge and experience. This model allows greater familiarisation with other services e.g. wardens/parks. However, this is all based mainly on driver discretion with guidance from the Manager.

This option is not recommended. This model can be complaint driven leading to downtime with staff driving to various locations of the ward to address complaints with no proactive plan. This can then spiral very quickly into a very reactive service model rather than the ones proposed in options 2 and 3. From a management perspective this model has very little transparency on what work is done and when, and it can be difficult for managers to performance manage because there are no clearly defined expectations agreed between teams and the service. It also means the contact centre would have to take record the complaint rather than informing the customer when their next scheduled clean is. In this respect complaints would reduce dramatically as long as the contact centre were sure of the cleansing day on the system.

Option 2

Hybrid Working - Create ward based teams that still clean the Gateways in the morning. On return to their ward operate on a prescribed daily pattern of work within their ward only (example maps of two wards have been provided). This would also allow the advantage of option 1 with regards ownership and locality working. This option (Hybrid working) has become possible due to the increase in staff available which allows some ward-based teams of 2 or more to be formed. This could allow the service to retain a frequency based approach but within smaller separate locally fixed teams and with more of a sense of ownership for a ward. There is still a small risk of teams being adversely affected by sickness and holidays. For example, a five-person team would have approximately 4 people on the ground at any one time taking annual leave and sickness into account. The introduction of ward buddy system and assistance from the roving Area team would go some way to address this

Option 3

No change to the model introduced in 2019 but which has been put on hold since March 2020 – Gateways routes to be cleaned the first 2 hours and then zonal gang

working with set days for each part of the Constituency to be cleaned according to designated. This model would also be enhanced with the additional staff recruited recently.

10. RECOMMENDATIONS

- 10.1 That members approve the resource levels in the wards
- 10.2 That members select their preferred cleansing delivery model from the options presented for officers to work up detailed work patterns in each ward.
- 10.3 Officers bring back these work patterns to this Committee as soon as practicable.

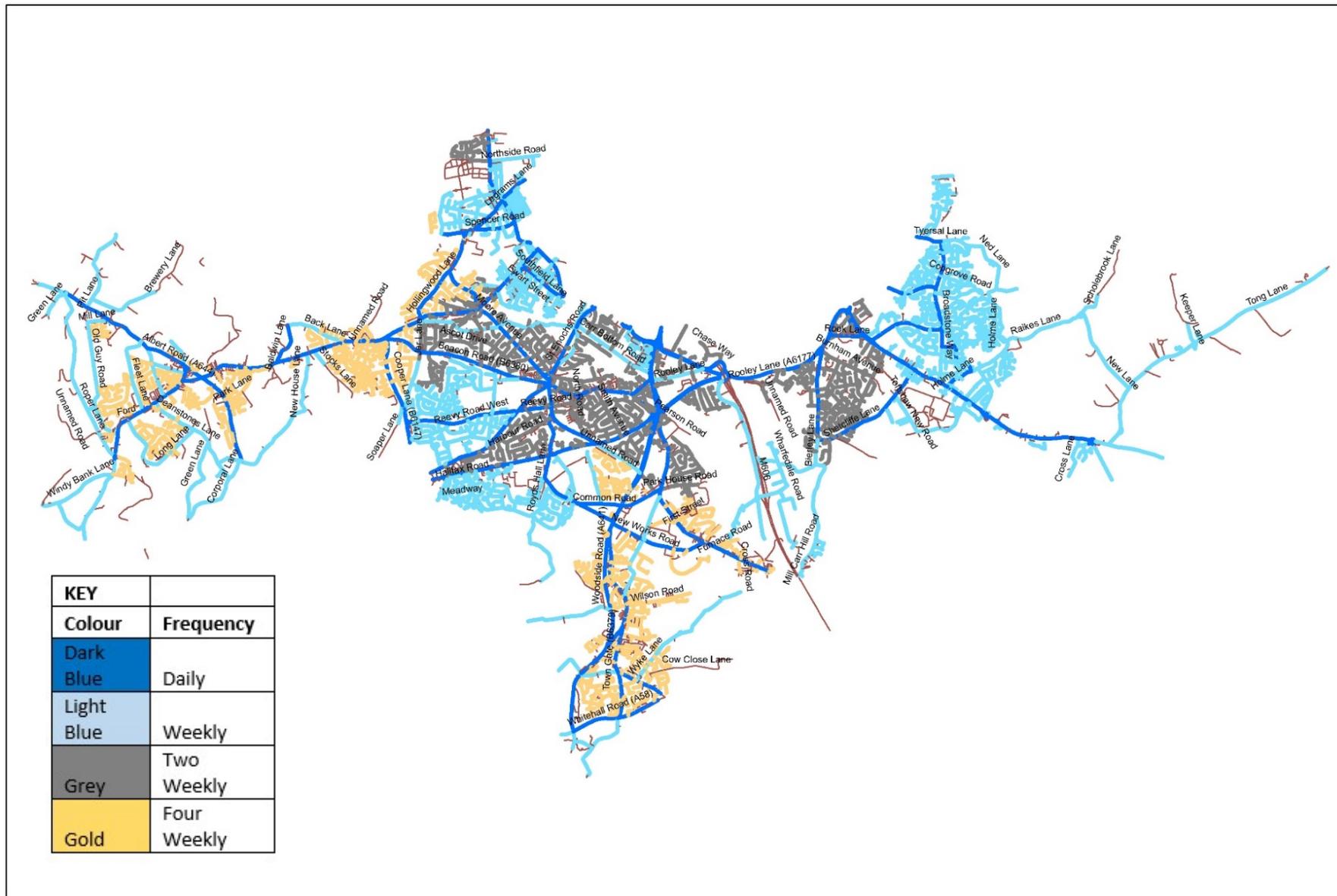
11. APPENDICES

- 11.1 Appendix 1 - Example of frequencies using Gang Working Model (option 3)
- 11.2 Appendix 2 - Example of locations of Litter bins on gateways
- 11.3 Appendix 3 - Example of daily work load for Queensbury (option 2)

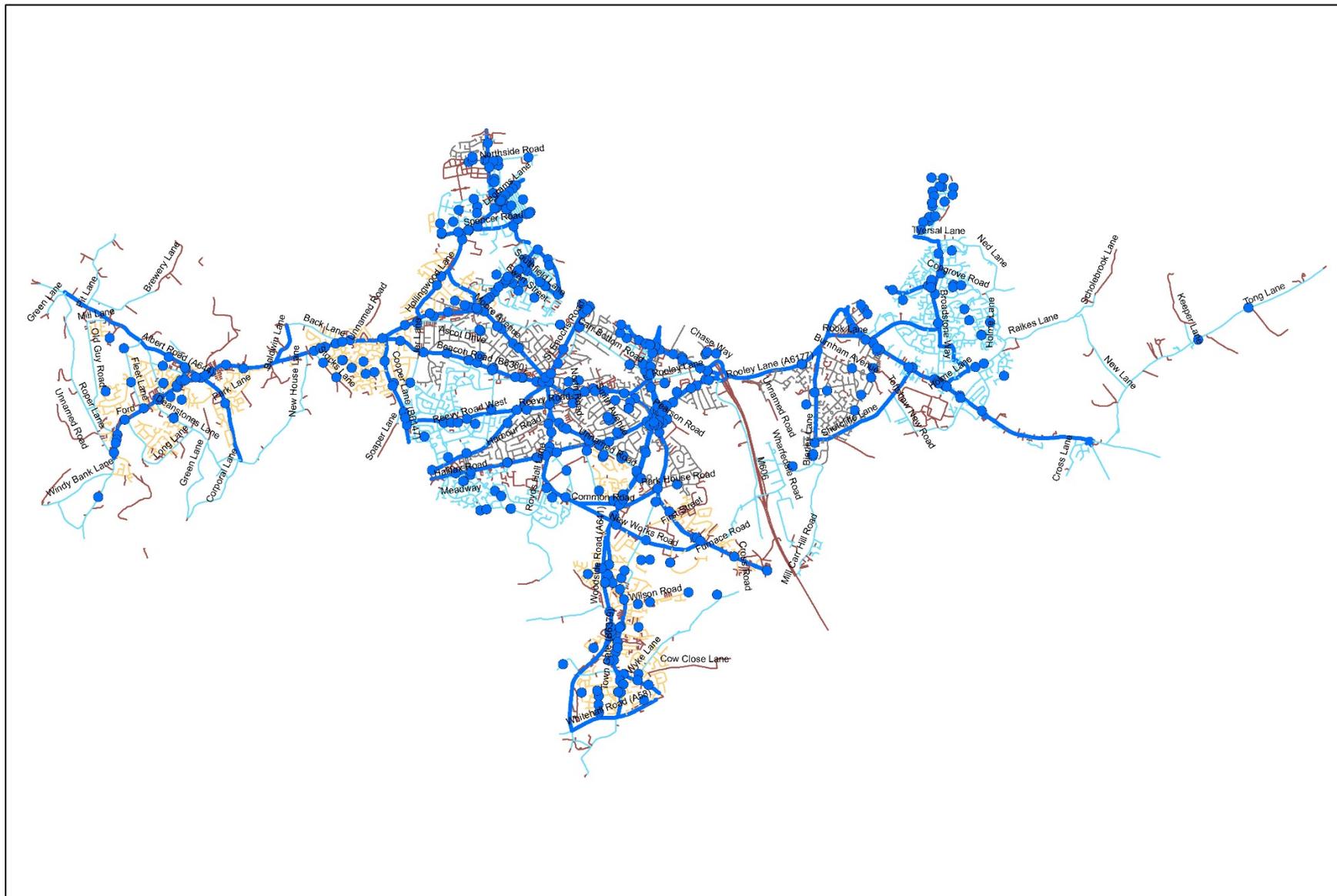
12. BACKGROUND DOCUMENTS

- 12.1 Street Cleansing – Document Y Bradford South Area Committee Jan 2019

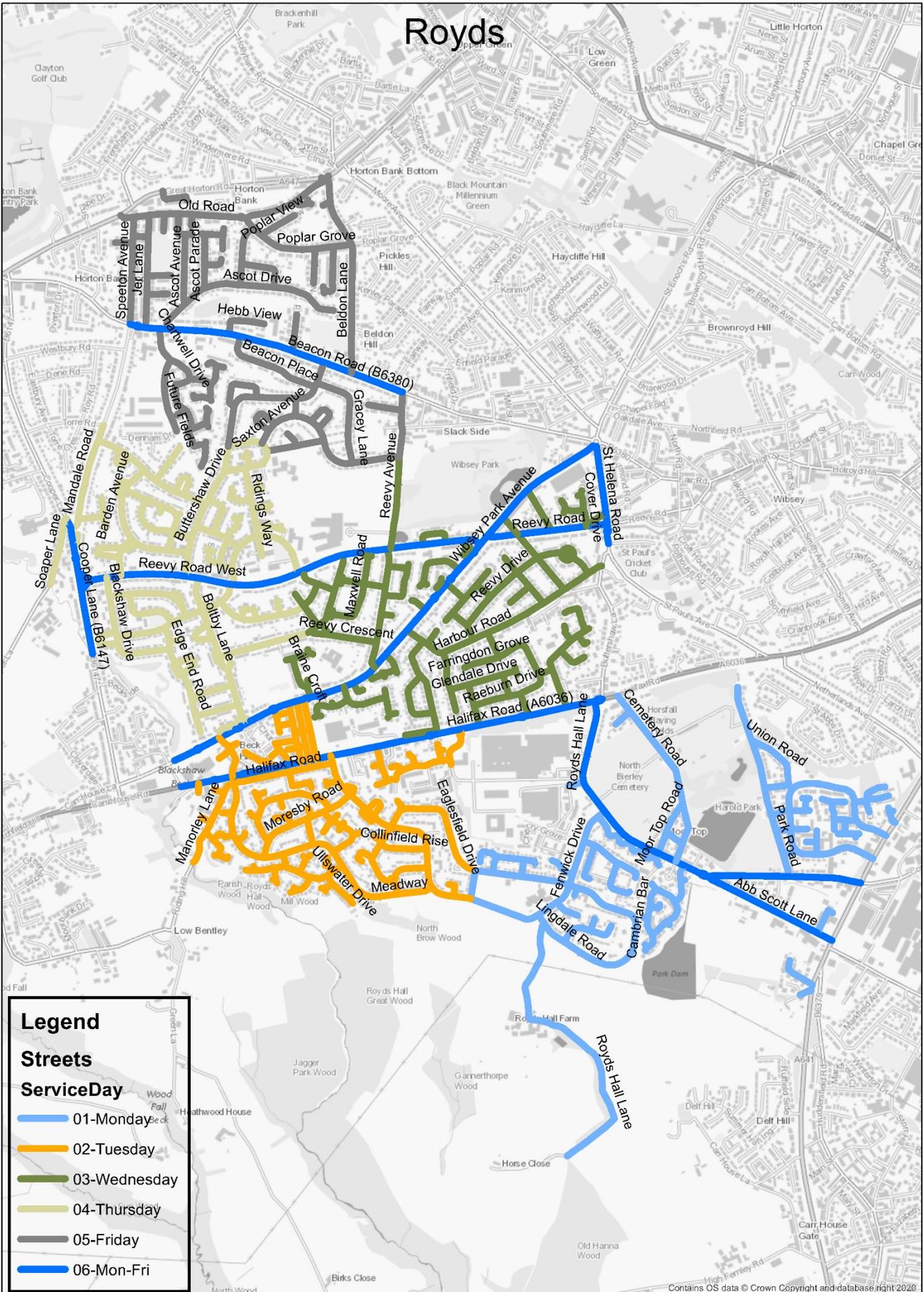
Bradford South Frequencies



Bradford South Litter Bins Correlation To Daily Routes



Royds



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Report of the Strategic Director of the Department of Place to the meeting of Bradford South Area Committee to be held on 30th September 2021

Subject:

LOCALITY WORKING REVIEW: BRADFORD SOUTH APPROACH AND CREATING A LOCALITIES PLAN FOR THE AREA.

Summary statement:

The Council with partners is reviewing our approach to Locality Working. The report outlines 1) the District wide approach emerging from the Review, 2) considers the data available to support the process and 3) presents some options on how to develop the approach in Bradford South.

EQUALITY & DIVERSITY:

The implementation of the Localities Review in Bradford South will include an Engagement Plan which will set out how the voices of all communities in Bradford South are heard. This will include specific targeting, to ensure the views of minority groups who are seldom heard are engaged in the process.

Jason Longhurst, Strategic Director of Place

Portfolio:

Safer and Stronger Communities

Report Contact: Mick Charlton, Bradford South Coordinator
Phone: (01274) 431155
E-mail: mick.charlton@bradford.gov.uk

Overview & Scrutiny Area:

Corporate

1. SUMMARY

The Council with partners is reviewing our approach to Locality Working. The report outlines 1) the District wide approach emerging from the Review, 2) considers the data available to support the process and 3) presents some options on how to develop the approach in Bradford South.

2. BACKGROUND

Ian Day, Assistant Director Neighbourhood and Customer Services, briefed Councillors in Bradford South on Thursday 2nd September on the Locality Review. He explained:

The vision for the Locality Working Review is:
to build safe, strong and active localities where citizens and local leaders are empowered to work alongside public agencies and partners to address local needs and issues. Working collaboratively and creatively, they utilise local assets, resources and opportunities to enhance community capacity and tackle inequalities. People are at the heart of service design and delivery, and experience coordinated support within their localities and only need to tell their story once. A stronger focus on prevention and early help promotes better outcomes for local people and helps reduce the need for statutory interventions wherever possible.

To achieve the vision the project advocates a stronger role for Bradford Council and its partners as a leader and place shaper, aligning delivery and resources, renewing emphasis on the role of Area Committees and supporting local councillors in their capacity as democratic champions.

This work has commenced with 'trials' at Keighley and Bradford West constituencies, where lessons learned will be incorporated as part of a test and learn process, prior to a Council roll out from April 2022 across all five constituencies.

The project will see the strengthening of resource and capability within the Neighbourhood's Service, including the recruitment of 15 fte Assistant Ward Officers and five Stronger Communities 'Engagement Officers' and broadening the role and influence of Area Coordinators as convenors of place.

This work is underpinned by developing arrangements for a Council-wide locality approach to prevention and early help that promotes collaboration between Council colleagues (and then with wider partners) to better support individuals, families and communities across the District.

The Strengthening Locality Working project is broadly divided into three phases of development, test and learn, and the wider rollout of the locality working approach. The development phase commenced in January 2021 and has now moved into the test and learn phase through to Spring/ Summer 2021. The wider rollout of the locality working approach will commence in Autumn 2021 through to Spring/Summer 2022, with 'test and learn' becoming an integral aspect of the approach.

Work is well underway with the approach being trialled in Keighley and Bradford West. An ABCD (Asset Based Community Development) training session has been delivered for people involved in the priority setting work at both constituencies and 'area conference' meetings are in place to consider the date and emerging priorities that will form the basis of the plan. Further training and development sessions are being planned and invitations will be sent to partner organisations.

Prevention and early help underpin the locality working approach. When we talk about prevention, we mean **preventing or delaying problems from arising in the first place** so that everyone across the Bradford District – whatever locality they come from – can live a long, healthy, and full life. In turn, Early help is about **tackling problems head-on** when they emerge, intervening early before problems escalate.

At the heart of both Prevention and Early Help is a constant focus on **what's strong, not what's wrong**. We work closely with localities to make the most of their assets, resources and opportunities, empowering citizens and local leaders to work alongside public agencies and partners to address local needs in a collaborative and creative way.

Delivered well, the project will:

- Increase organisational resilience through a common understanding and approach to locality working
- Evidence outcomes delivered against the Council and District plan priorities
- Promote community capacity and improve outcomes to be delivered for communities
- Reduce inequalities and improve access to support for individuals and communities
- Allow individuals and communities to access multi-disciplinary early help that ultimately prevents/reduces/delays the need for statutory services

The work is currently focussing on the activities that take place within the Council. However, regular engagement and meetings are in place with colleagues from 'Health' to ensure that the plans being developed in both organisations align.

Police arrangements are already coterminous with the Neighbourhood Service and opportunities to further strengthen this approach, including the approach to responding to domestic abuse and sexual violence can/should be explored.

Some initial discussion has also taken place with the InCommunities management team and agreement has been reached on trailing more collaborative approaches to working in Holme Wood.

The complexities of designing coterminous solutions between geographically different areas (wards and community partnerships) whilst avoiding duplication is the greatest issue to overcome. Mapping work and governance discussions are ongoing to work through options and ensure that there is coherence and efficiency in future delivery models. These discussions are evidencing clear opportunities for alignment of the emerging approach that is being developed within the CCG (ICS) through the community partnerships with the proposals in the paper. Eleven of the 12 community partnerships all have 75% or more of patients who live within a single parliamentary constituency. Strong leadership and good working relationships will be critical to the success of aligning approaches.

3. OTHER CONSIDERATIONS

Data to shape Area Planning.

The Localities Review Steering Group is considering the development of statistical datasets to support the Localities planning process. Currently the data that has been available to support Areas in developing their plans is included in the two appendices to this report. These are

Appendix 1 is the data provided to the two pilots (see below) to set priorities. These were created by a consultancy who are no longer engaged in this workstream.

Appendix 2 is a summary of some of the data available as part of the Ward Assessments that have been used for a number of years to develop Ward Plans. Ward Assessments are designed as part of an IT data display package called PowerBi. Within this package it is possible to compare statistics with the 30 Wards in the District, the 5 Areas and also view trends within Wards to understand if the issue is improving or deteriorating.

There are plans at the District level to enhance this dataset and therefore in the spring the Area is likely to have a broader set of data to work with. The available statistical data provides some areas that require further investigation but does not adequately enable a detailed Area plan to be informed without further insight.

Potential approaches to developing a localities plan for Bradford South

- Bradford South Area Committee is being asked to determine which approach to adopt from the choice of:
 1. Keighley Pilot
 2. Bradford West Pilot
 3. Develop our own the Bradford South approach

To enable the committee to decide on the appropriate option for Bradford South the available data is presented in Appendix 1 of this report.

Option 1: Following the Keighley pilot

1. The process in Keighley involved:

A day long Priority Setting Workshop was held online (via Zoom) involving members of the Keighley Area Community Partnership. This is a partnership that was established in March of this year which brought together the Keighley Area Leadership Team and the Airedale Community Partnership. It is made up of representatives from a wide range of statutory, voluntary, community and faith sector organisations that work across the Keighley Constituency. For the Workshop all 18 District Cllrs were also invited to attend (the Area Chair is the only elected representative member of the Partnership). Consultants from Impower facilitated the Workshop.

2. Setting the Area priorities in Keighley (ie data, consultation, view of partners, view of Councillors)

The approach used by Impower to gather thoughts and ideas from those present at the Workshop regarding what the priorities for the Area Plan might look like was informed by the 6 themes of the Council Plan, a data profile put together by Impower and then the views, knowledge and experience of those present. An initial draft set of priorities was produced at the end of the Workshop, but these will now be further developed at future Partnership meetings.

3. The downsides to the approach in Keighley?

The Workshop didn't involve people living in the diverse neighbourhoods and communities of interest in the Keighley Area, so their views, insights and what matters to them wasn't included.

Option 2: Following the Bradford West pilot

1. The process in Bradford West involved

In consultation with Area chair, priority was given to introduce the process and concept to Elected members first, a bespoke workshop was arranged at Cartwright Hall, the session was jointly run by IMpower consultants and the Area Co-ordinator, other staff from the AC office were in attendance and facilitated small group discussions, the workshops began with insights into the theory and application of behaviour insights and ABCD, this led to a discussion on how this concept would be interpreted and used by anyone working in Communities. The majority of the workshop looked and explored the experience of participants when working with local communities.

A second full day workshop was held for Partners across the Local authority system, introducing locality working and concepts of Behaviour change and ABCD as described above. A third workshop is planned to include VCS and health partners including the Community Partnerships.

2. **Setting the Area Priorities in Bradford West** (ie data, consultation, view of partners, view of Councillors) the workshops were designed to include data sets from a variety of sources reflecting the Council priority areas, the identified priorities will not solely focus on what data tells us, a blended approach will be used that equally takes into account what communities and partners tell us of their experiences, the data will add to the understanding of what our communities are experiencing. The workshops, the listening and conversational processes will be taking place across the area will go towards the development of the Area and ward plans. The establishment of an Area partnership will include actions that can be addresses from area rather than individual ward perspective. the governance will remain with the Area committee.

3. **Downsides of the Bradford West approach**

The process is not yet complete, there is work to be done and conversations to be had at street and neighbourhood level, the balance has to be right on what is considered to be neighbourhood actions or area wide responses, these can deliver efficiencies by working collaboratively across neighbourhoods and wards. The key is to have the right partners around the table with the capacity, desire and resource to work collaboratively. There was a recognition that not all the partners that work with the Area office, work with each other independently, to make localities work successful there has to be recognition that there has to be relationships built across the broad spectrum.

Lesson learnt: in an era of post covid, in all settings people wanted to freely talk and listen to each other, going forward it is important to give partners the opportunity to reconnect with each other the Area Partnerships should meet face to face and activity encourage open networking. We need to be less rigid in our workshops an allow for natural conversation.

Option 3: Proposed Bradford South approach

Spend the next 6 months **listening and learning** from communities and partners in Bradford South. The information collected from communities and partners would then be used to create community insights on how to develop the Localities Approach in the Area. This would include:

- a. Listening to communities and find out from them what they feel is going well and what needs to be done better and their ideas on what could be done better.
 - i. The South team would target communities/ groups to ensure wide inclusion of voices including: Different neighbourhoods within the Area, children, young people, older people, carers, men, women, LGBTQ people, people with disabilities etc.
 - ii. Further suggestions of other groups to target our engagement with including any faith and ethnicity groups are welcomed
- b. Discussing with partners how they believe joint and partnership working could be

improved

c. Collating some case studies on where Locality approaches are already working well in Bradford South and assess why these are working well and what others can learn from these examples.

d) Collate some case studies on projects that haven't achieved the outcomes that were intended and learn from these how we can improve our approach.

After the listening and learning phase

a) Hold an Area Event that would include representation from Ward Councillors, Offices, Community Organisations, Residents and use this to consider the highlights of the learning phase.

b) At the event use the following three questions to set the priorities for action:

1. What communities can and do well for themselves
2. What communities can do for themselves with the right sort of support
3. What services need provide

These three key questions have been used where community strengths approach to working with their communities have been developed.

c) Form an Area plan based on the insights gained from the engagement with Bradford South's communities and the Area Event. This plan will set out how the Council and partners are going to support communities to deliver better outcomes.

The Area Plan will include:

- i. Recognising and celebrating what communities are already doing for themselves and their wider strengths.
- ii. Identify key areas where communities require support to achieve their desires and aspirations
- iii. Identify where services need to focus their delivery to meet Area expectations

If this third option is chosen by the Area Committee the Area Office will work on an engagement work plan that will cover the next 6 months that will set out how everyone will have opportunities to get involved in meaningful ways.

4. FINANCIAL & RESOURCE APPRAISAL

➤ Within the scope of the overall Review of Localities working. The budget for the

three new Assistant Ward Officers in Bradford South and the contribution of the Stronger Communities team are covered by increases to the Neighbourhood Service's base budget for 2021-2 onwards.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

A key purpose of Locality working is to reduce the demand on services.

6. LEGAL APPRAISAL

- No known legal implications beyond those of the overall Localities Review.

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

- No known sustainability issues. It is expected that the Area plan would increase sustainability as key driver.

7.2 GREENHOUSE GAS EMISSIONS IMPACTS

- Locality approaches should reduce travel

7.3 COMMUNITY SAFETY IMPLICATIONS

- Community Safety issues will be addressed within the Localities Plan

7.4 HUMAN RIGHTS ACT

- No known issues related to Human Rights

7.5 TRADE UNION

- Issues related to the District wide Review of Localities working.

7.6 WARD IMPLICATIONS

- There will be positive implications for all Wards in Bradford South if the Localities Review achieves its objectives

7.7 AREA COMMITTEE ACTION PLAN IMPLICATIONS (for reports to Area Committees only)

- The new plan will replace the existing Area Committee Action Plan

7.8 IMPLICATIONS FOR CORPORATE PARENTING

No known implications

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

No known implications

8. NOT FOR PUBLICATION DOCUMENTS

➤ 'None'.

9. OPTIONS

➤ See 3.1 for three options

10. RECOMMENDATIONS

- 1. That the committee notes the Localities Review and implications for Bradford South Area Committee
- 2. That the Committee chooses one of the three approaches to develop a localities plan for Bradford South
- 3. That the Area Coordinator is asked to lead on the approach and develop an engagement plan, keep Councillors updated on progress and report back progress to the committee in March 2022

11. APPENDICES

Appendix 1: Bradford South Statistical data to support Localities Planning

Appendix 2: Data taken from Ward Assessments.

12. BACKGROUND DOCUMENTS

No background documents

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Appendix 1

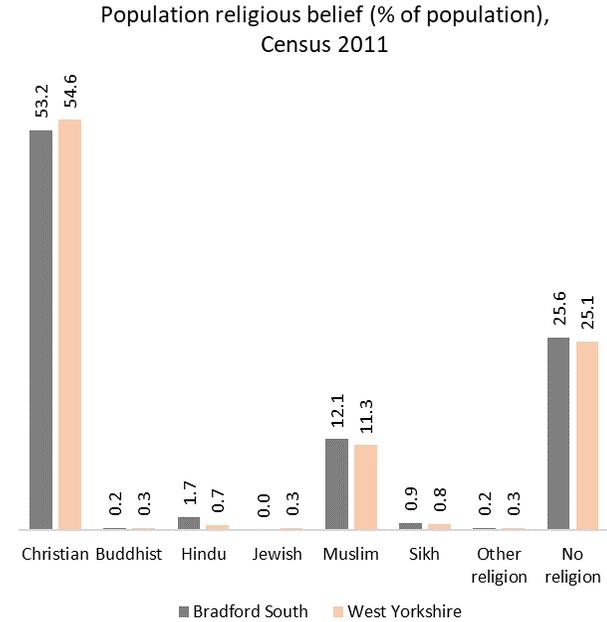
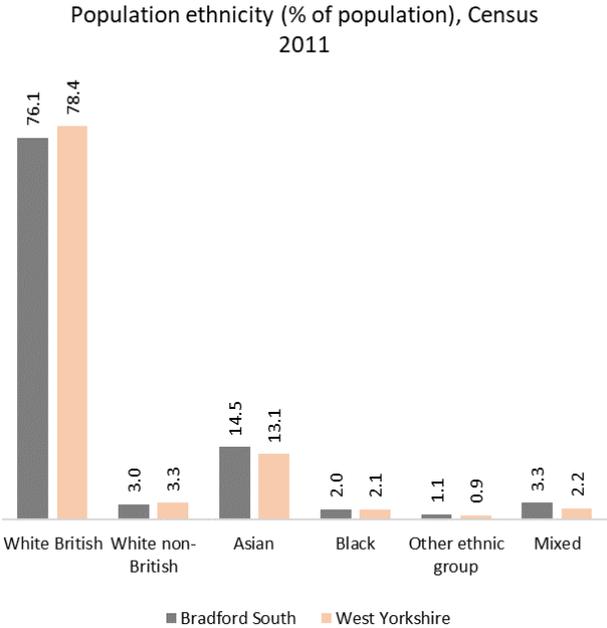
Bradford South area profile

Bradford South area profile – population characteristics

Bradford South population, 2019

106,524

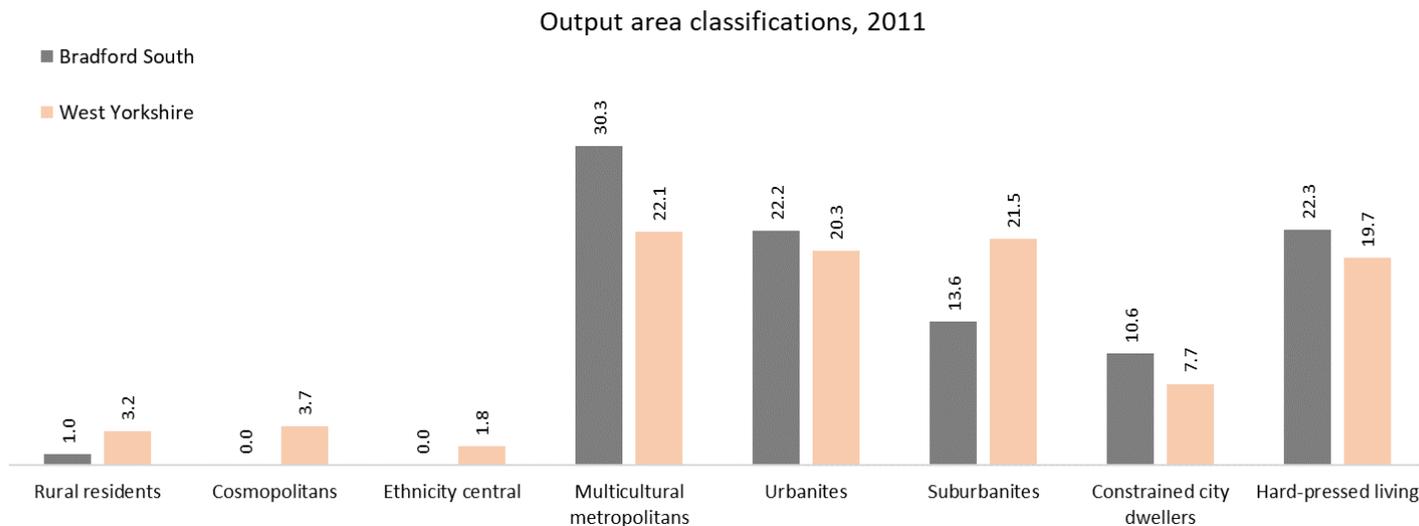
3.4% increase since 2014



Life expectancy at birth, three year averages 2017-2019

Bradford South area profile – Classification of neighbourhoods

The information on this page looks at the characteristics of defined using the Output Area Classification (OAC). OAC classifies every area in the country based on a set of socio-demographic characteristics, to provide a profile of areas to identify similarities between neighbourhoods.



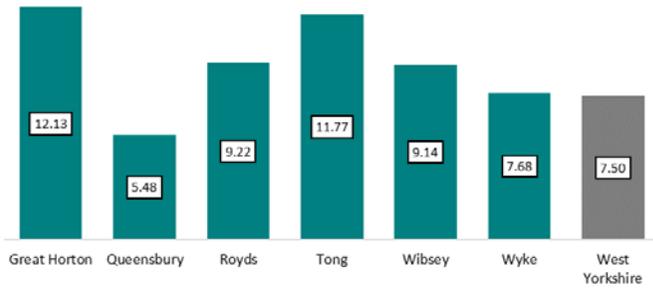
Page 45

| | |
|------------------------------------|--|
| Rural residents | Rural areas, sparsely populated, above average employment in agriculture, higher number owning multiple cars, an older married population, a high provision of unpaid care and an above average number of people living in communal establishments. |
| Cosmopolitans | Residing in densely populated urban areas, high ethnic integration, high numbers of single young adults without children including students, high public transport use, above average qualification levels |
| Ethnicity central | Concentrated in Inner London and other large cities, high ethnic diversity, high proportion of rented accommodation, high proportion of people living in flats, low car ownership. |
| Multicultural metropolitans | Concentrated in larger urban conurbations in the transitional areas between urban centres and suburbia, high proportion of BME groups, high proportion of families. |
| Urbanites | Predominantly in urban areas with high concentrations in southern England. More likely to live in either flats or terraces that are privately rented. |
| Suburbanites | Located on the outskirts, in areas with high owner occupation, high numbers of detached houses, low unemployment, high qualifications and high car ownership. |
| Constrained city dwellers | Higher proportion of older people, households are more likely to live in flats and to rent their accommodation, and there is a higher prevalence of overcrowding, higher proportion of people in poor health, lower qualification levels and high unemployment |
| Hard-pressed living | Mostly on the fringe of the UK's urban areas, particularly in Wales and the North of England. High levels of people in terraced accommodation, high unemployment, low ethnic diversity, high levels of people employed in manufacturing |

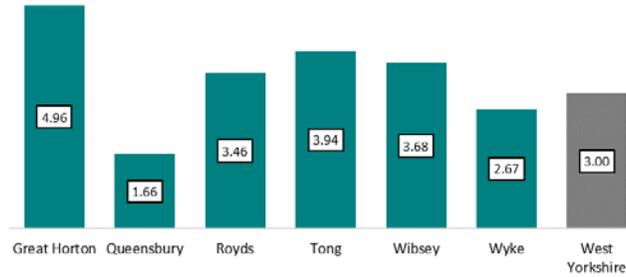
Bradford South area profile – Better skills, more good jobs and a growing economy

All figures are a % of the relevant population, those aged 16-64 unless stated otherwise

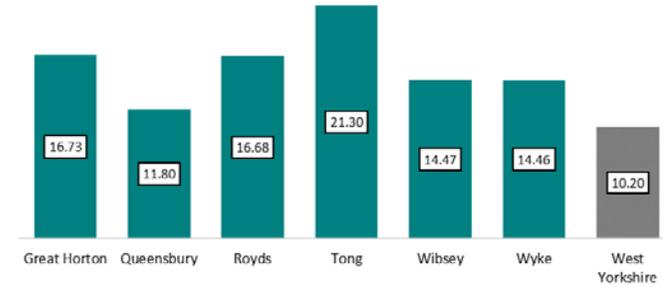
Unemployment benefit (JSA and Universal Credit) (May 2021)



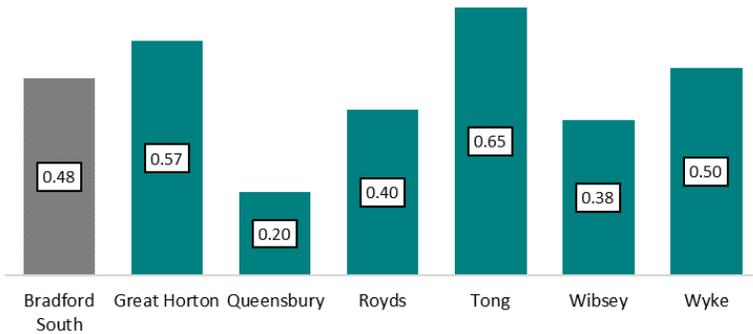
Older person unemployment (50+ receiving JSA or Universal Credit) (May 2021)



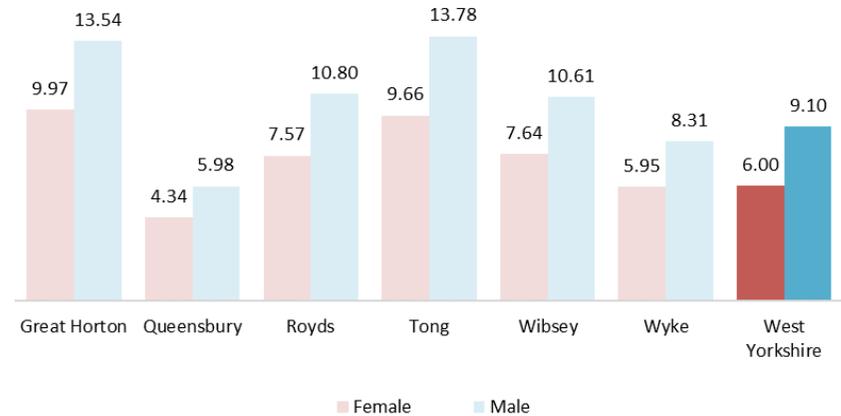
Youth unemployment (18-24 receiving JSA or Universal Credit) (May 2021)



Jobseekers Allowance claimants, claiming for over 12 months



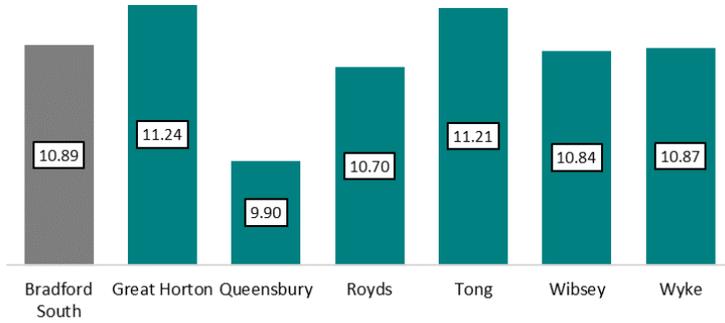
Unemployment benefit (JSA and Universal Credit) for males and females (May 2021)



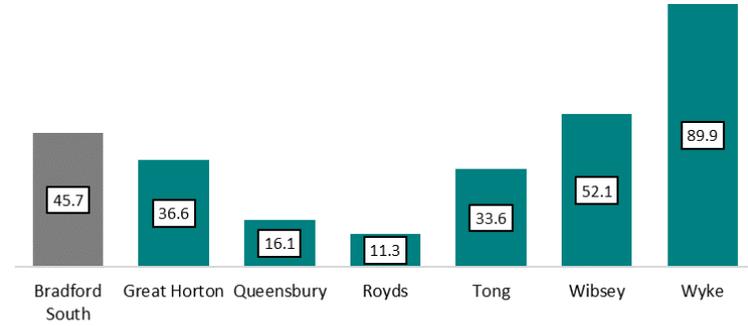
Female Male

Bradford South area profile – Better skills, more good jobs and a growing economy

At risk employees (as a result of COVID-19) by employee residence (% of employed population)



Grants issued in response to COVID-19, to April 2021, per 100,000 population (Bradford overall 81.6 per 100,000)

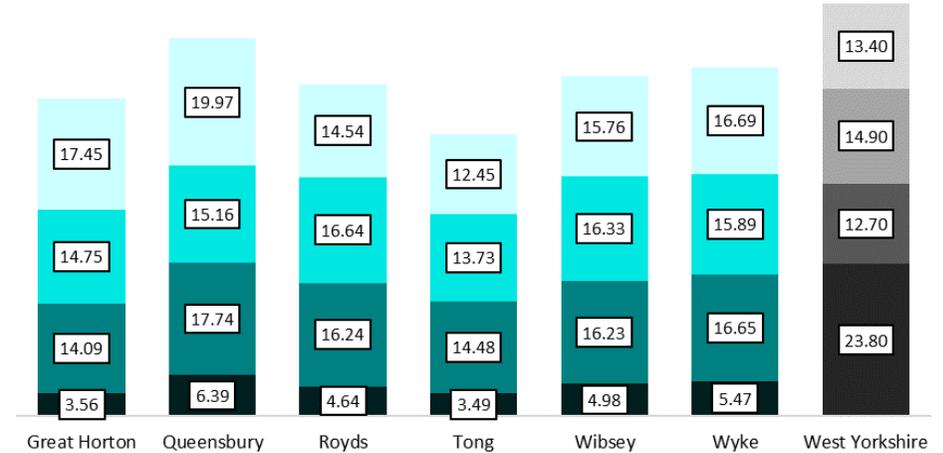


Largest employment sectors (Census 2011)

| |
|----------------------|
| Retail |
| Health & Social work |
| Manufacturing |

Highest level of qualification % adult population, Census 2011

- Level 1 (D-G at GCSE)
- Level 2 (A*-C at GCSE)
- Level 3 (A-level, diploma)
- Level 4/5 (degree or higher)

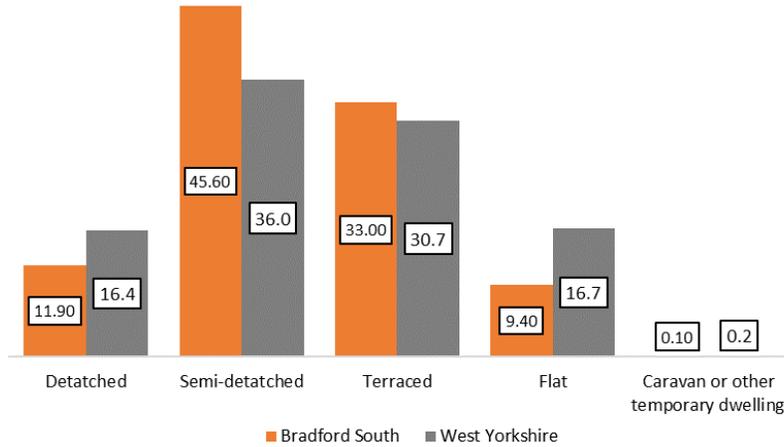


Total annual household income estimate, 2017-18



Bradford South area profile – Decent homes

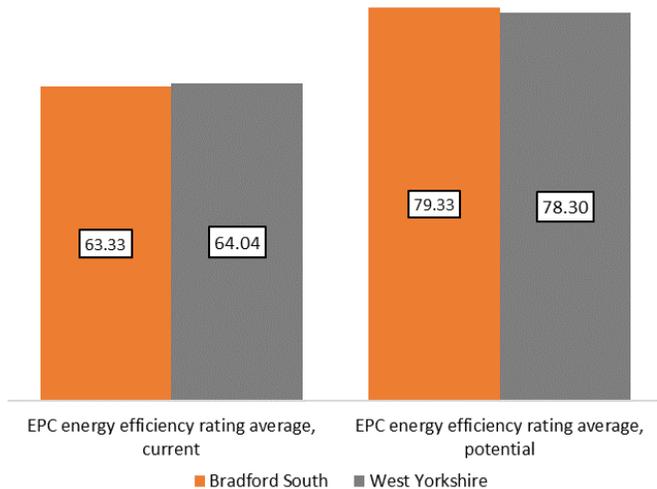
Dwelling types, Census 2011



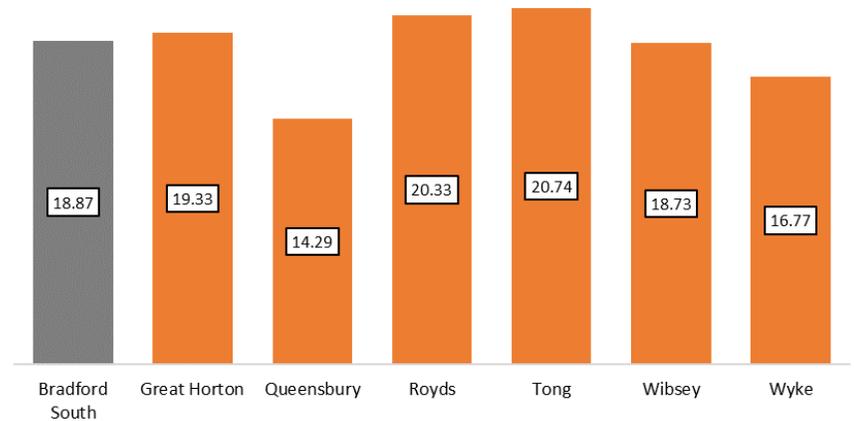
Housing tenure, Census 2011



Average EPC energy efficiency ratings on residential properties, 2009-2016

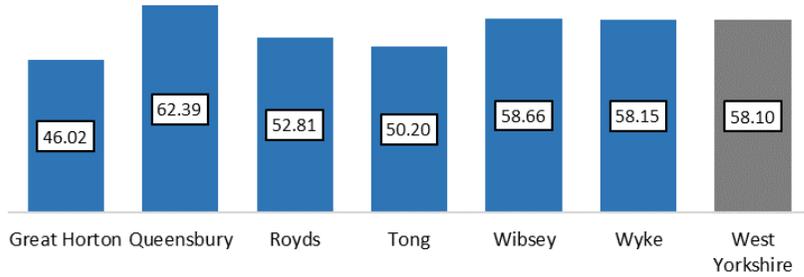


% Households in Fuel Poverty, 2020



Bradford South area profile – Good start, great schools

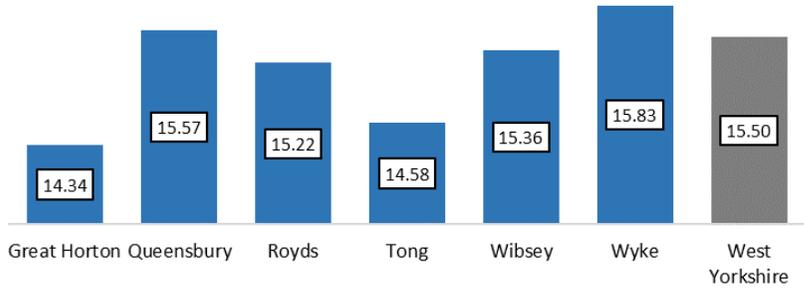
Pupils achieving a good level of development at Early Years Foundation stage, 2013-14



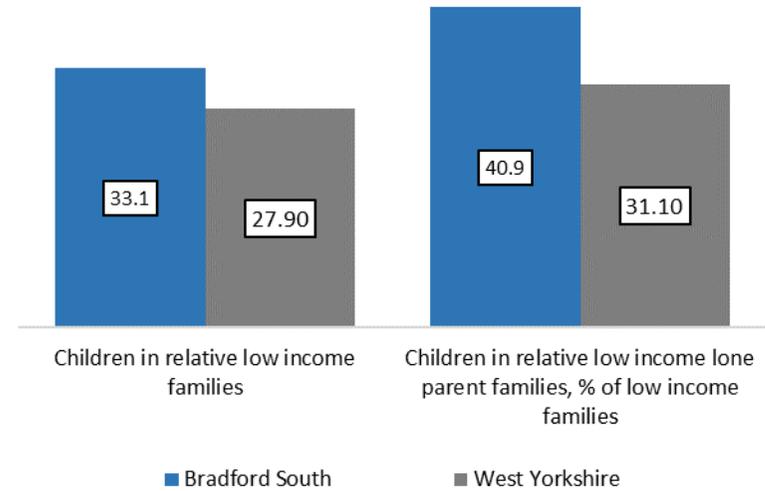
Key Stage 4 (GCSE) average point score per pupil, 2013-14



Average Point Score - Key Stage 1 pupils, 2013-14



Children in relative low income families, 2019

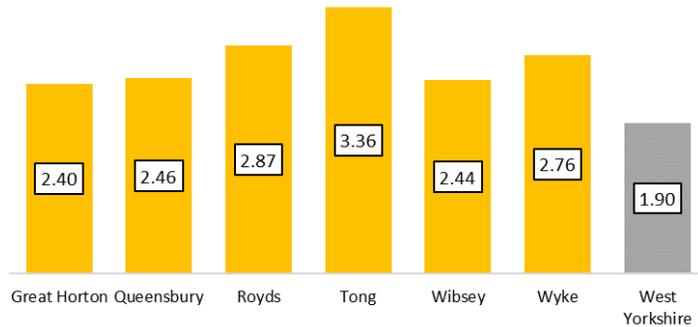


Average Point Score - Key Stage 2 pupils, 2013-14

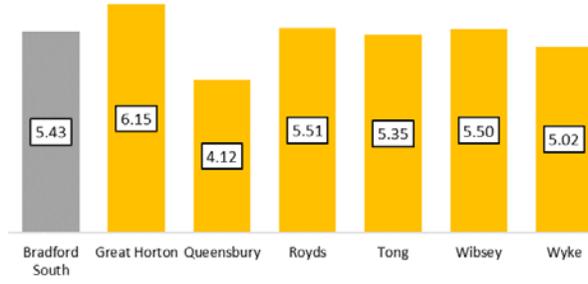


Bradford South area profile – Better health, better lives

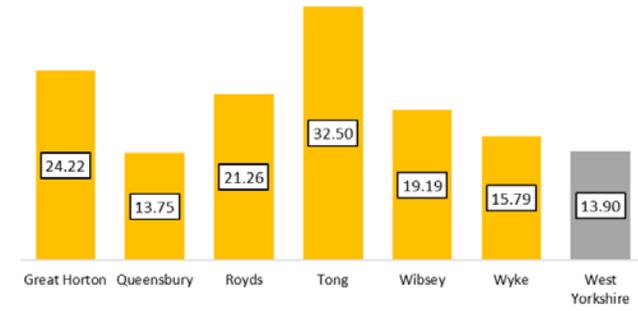
Disability benefit claimants (% adult pop.), Nov 2020



Carers allowance claimants (% adult pop.), Nov 2020



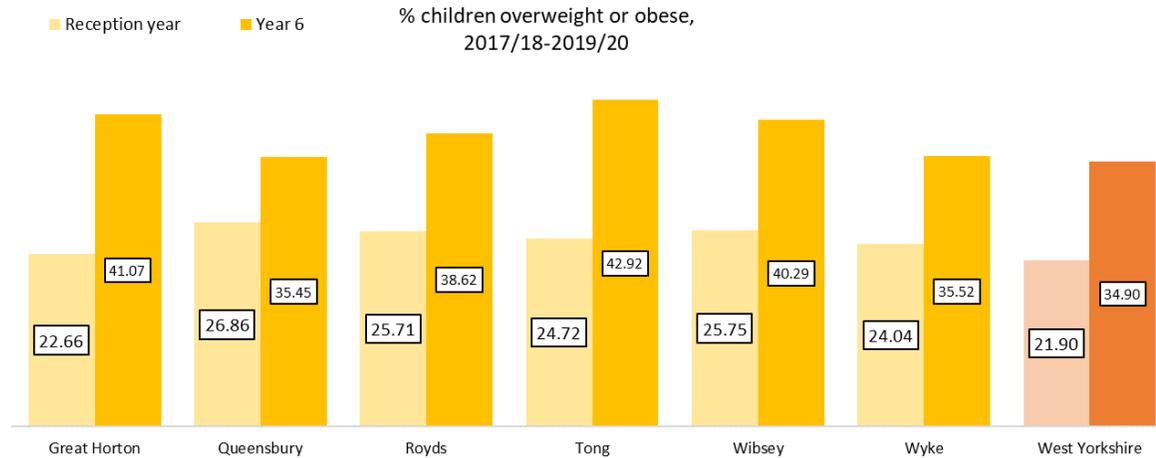
Pensioners in poverty (pension credit claimants, % 65+ pop.), Nov 2020



Healthy life expectancy at birth, 2009-13



Bradford South area profile – Better health, better lives

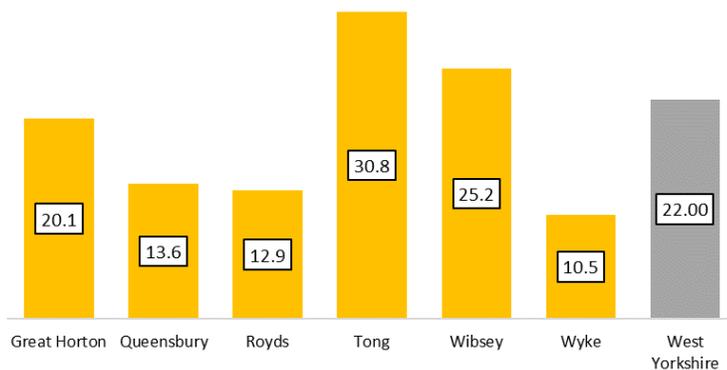


The index of 'Access to Health Assets and Hazards' (AHAH) is a multidimensional index produced by the CDRC that measures how 'healthy' neighbourhoods are by looking at accessibility and geographical determinants of health. The retail environment and health services domains look at:

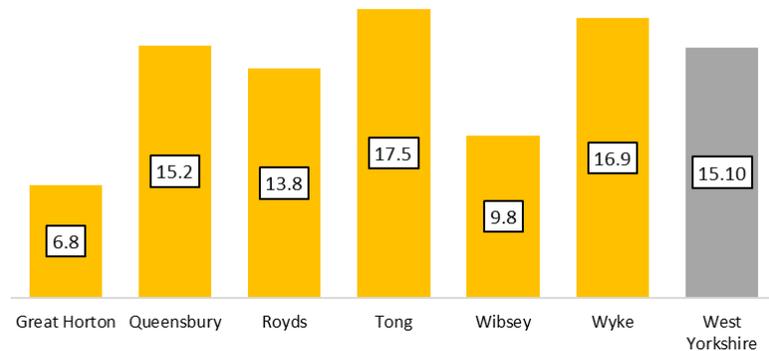
- Retail environment: access to fast food outlets, pubs, off-licences, tobacconists, gambling outlets
- Health services: access to GPs, hospitals, pharmacies, dentists, leisure services

A higher score indicates a poorer health-related environment.

AHAH Retail Environment domain, 2017

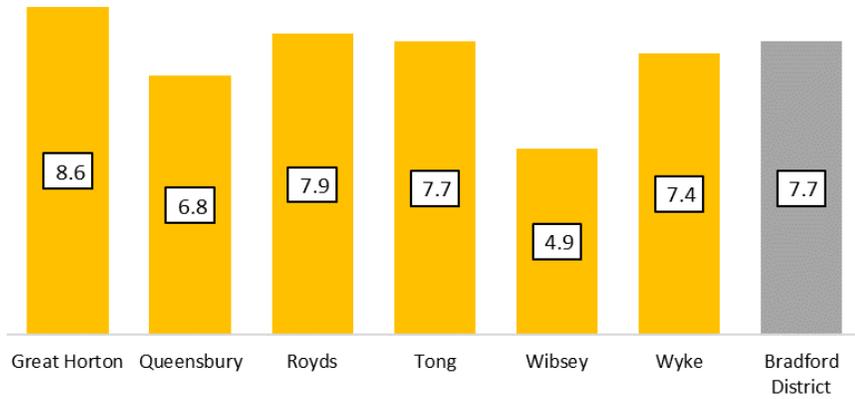


AHAH Health services domain, 2017

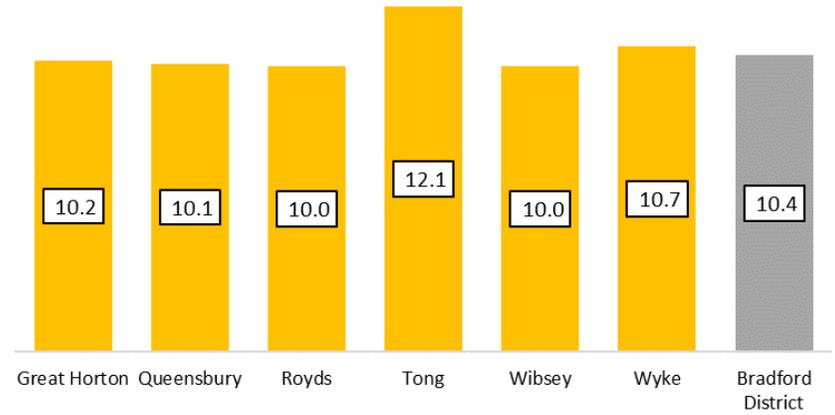


Bradford South area profile – Better health, better lives

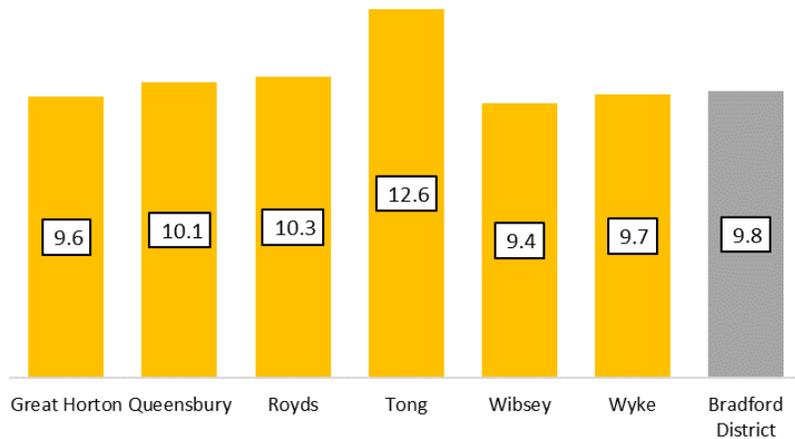
Diabetes prevalence, % 17+ pop. 2019/20



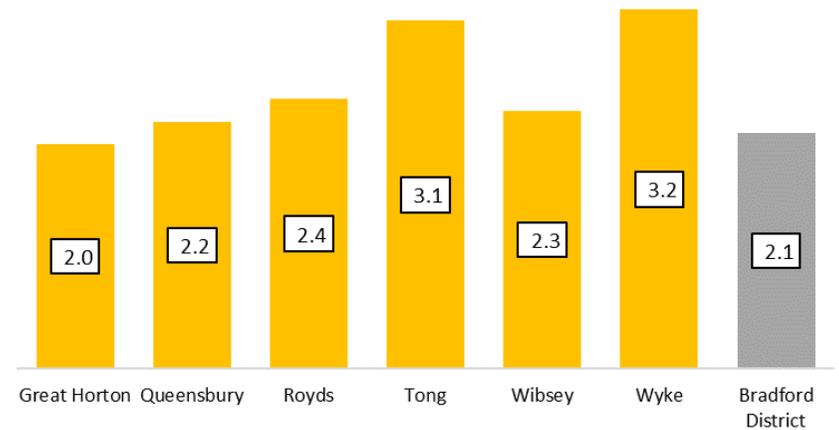
% Adults 18+ who are obese, 2019/20



Estimated % of adults 18+ with depression, 2019/20



COPD prevalence, % pop. 2019/20

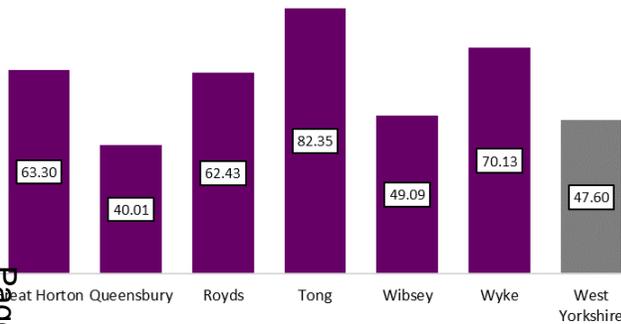


Bradford South area profile – Safe, strong and active communities

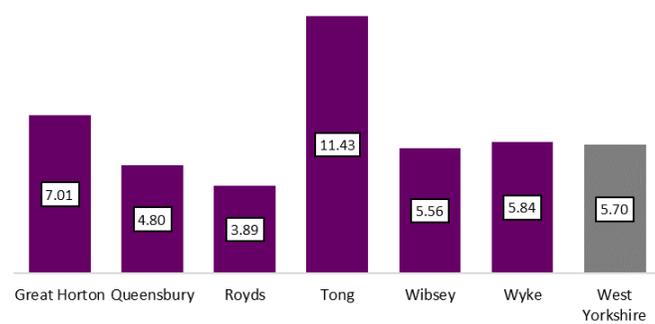
All figures are reported crimes between March 2020 and February 2021 per 1,000 population, unless stated otherwise

| All crimes, Mar 2020 – Feb 2021 | | | |
|---------------------------------|-------|----------------|-------|
| Bradford South | 156.6 | West Yorkshire | 132.0 |

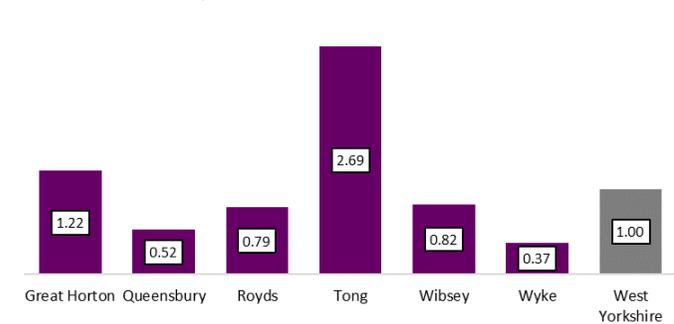
Violent crime and sexual offences, Mar 20-Feb 21



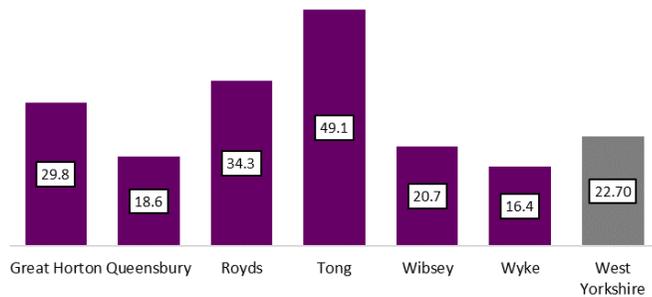
Vehicle crime, Mar 20-Feb 21



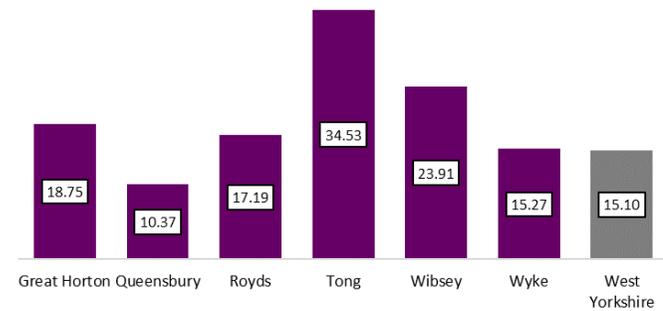
Robbery recorded offences, Mar 20-Feb 21



Anti-social behaviour, Mar 20-Feb 21

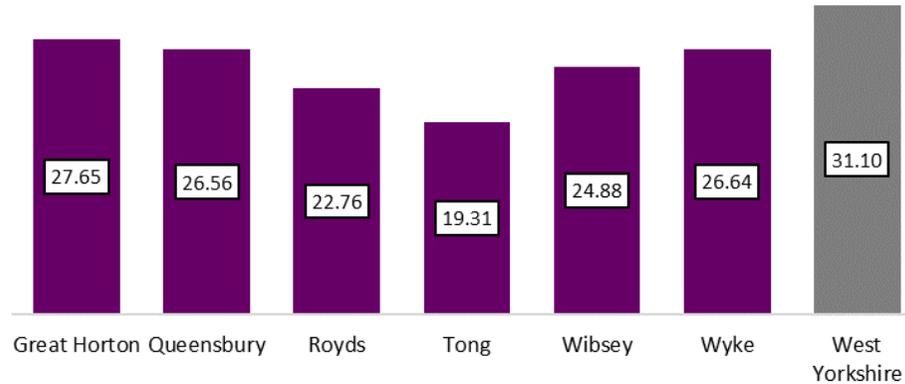


Burglary, Mar 20-Feb 21



Bradford South area profile – Safe, strong and active communities

Voter Turnout at Local Elections, 2019



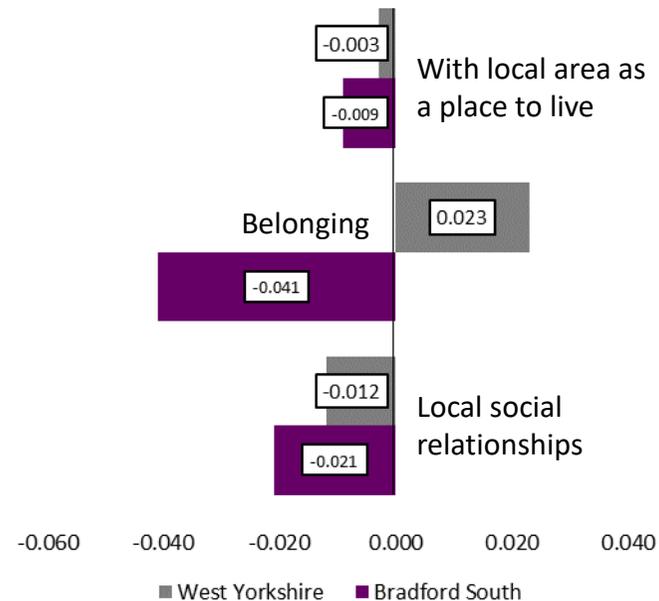
Page 54

The Community Dynamics scores have been developed by Social Life with the aim of quantifying how people feel about the area they live in by modelling responses from the annual Community Life Survey and Understanding Society Survey to Output Areas

Positive values represent greater belonging/relationship strength/satisfaction than the national average. Negative figures represent less belonging/relationship strength/satisfaction than the national average.

Please note that these indicators have been created by combining the survey responses of samples of the population and modelling these to Output Areas by linking survey sample demographics to the demographics of Output Areas. As a result, many implicit assumptions are built into the data which will not hold for all areas. The values presented here offer an indication of community belonging, strength and satisfaction rather than an absolute measure.

Community dynamic scores
National average = 0

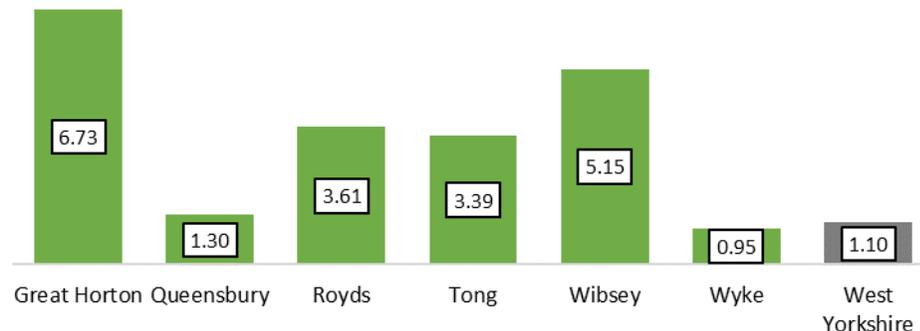


Bradford South area profile – A sustainable district

Greenspace coverage, total, 2017



Greenspace coverage, public parks and gardens, 2017

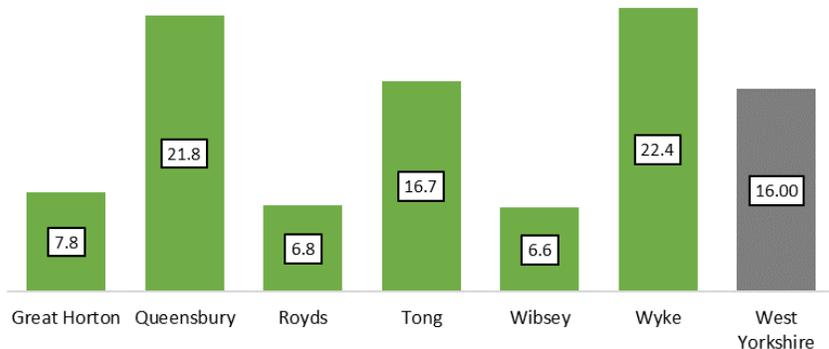


The index of 'Access to Health Assets and Hazards' (AHAH) is a multidimensional index produced by the CDRC that measures how 'healthy' neighbourhoods are by looking at accessibility and geographical determinants of health. The physical environment and air quality domains look at:

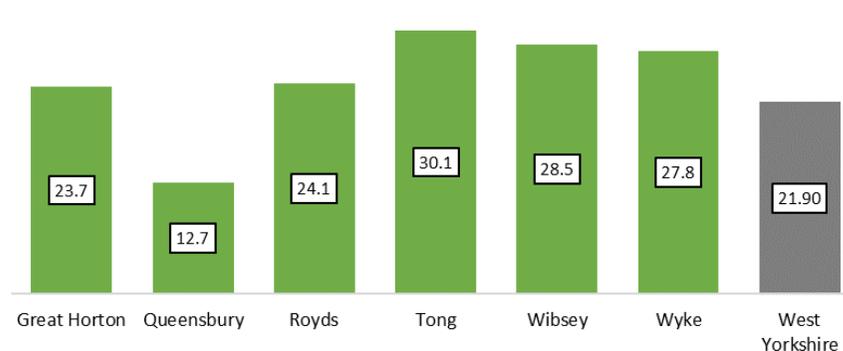
- Physical environment: access to Blue Spaces, Green Spaces - Active, Green Spaces – Passive (total green space areas available to each postcode in a range of a 900-metre buffer prior to creating LSOA averages),
- Air Quality: three air pollutants (Nitrogen Dioxide, Particulate Matter 10 and Sulphur Dioxide).

A higher score indicates a poorer health-related environment.

AHAH Physical Environment domain, 2017

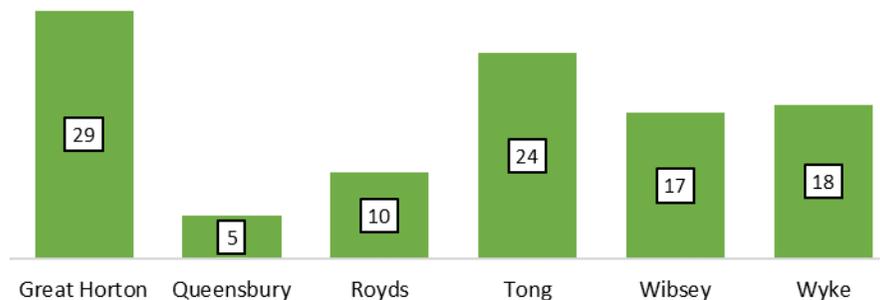


AHAH Air quality domain, 2017



Bradford South area profile – A sustainable district

Fly tipping, rank of ward (1= best, 30 =worst) by rates per 1,000 population, Apr 20-Mar 21

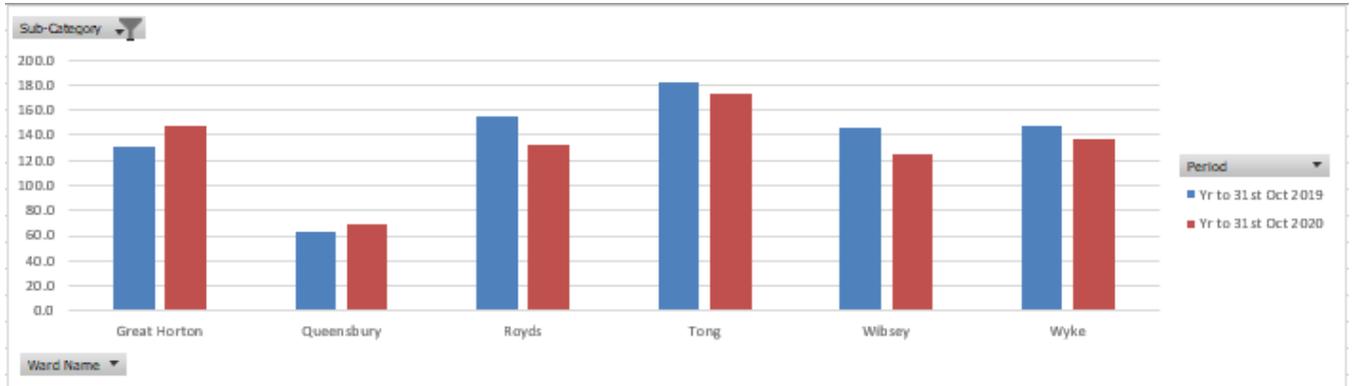


About the data

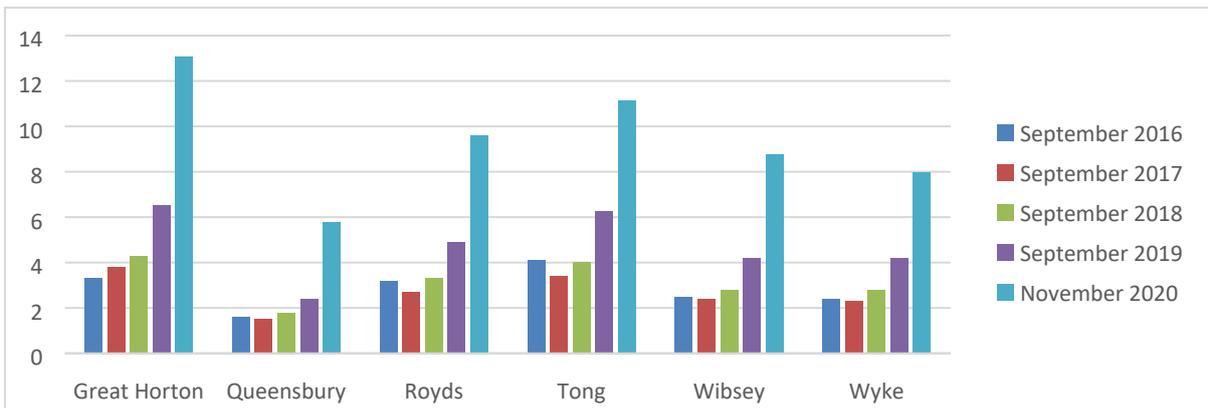
- Majority of the data is drawn from publicly available data sets (all data excluding the fly tipping data which is from Bradford Council reporting).
- Some data is only available at Ward level from the 2011 Census, please use this data to understand trends and not for exact figures due to its age.
- This is far from an exhaustive set of data, this is to help us understand the Constituencies and Wards to support the identification of priorities for the areas. Further data sets will be identified following this to support delivery of the priorities.

Appendix 2 – Data from ward assessments

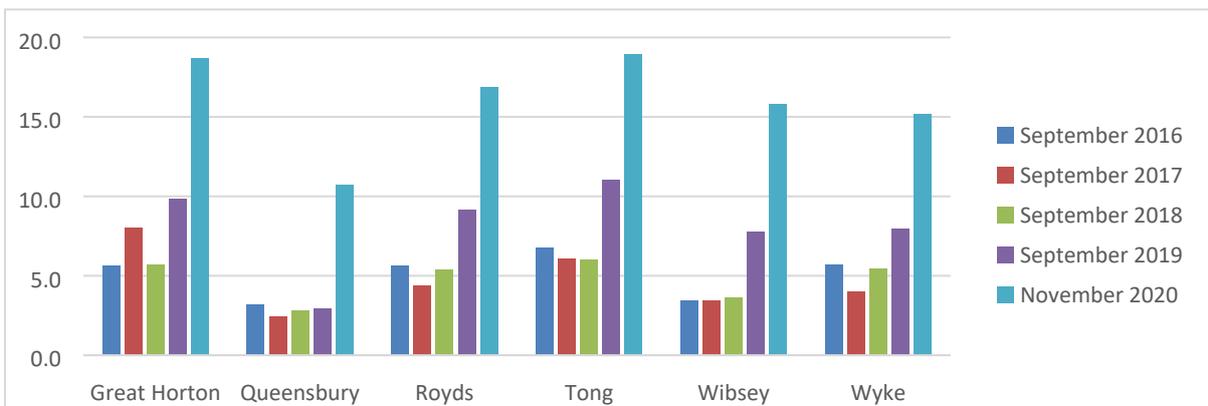
Crime



Income, Skills & Housing - All Claimants

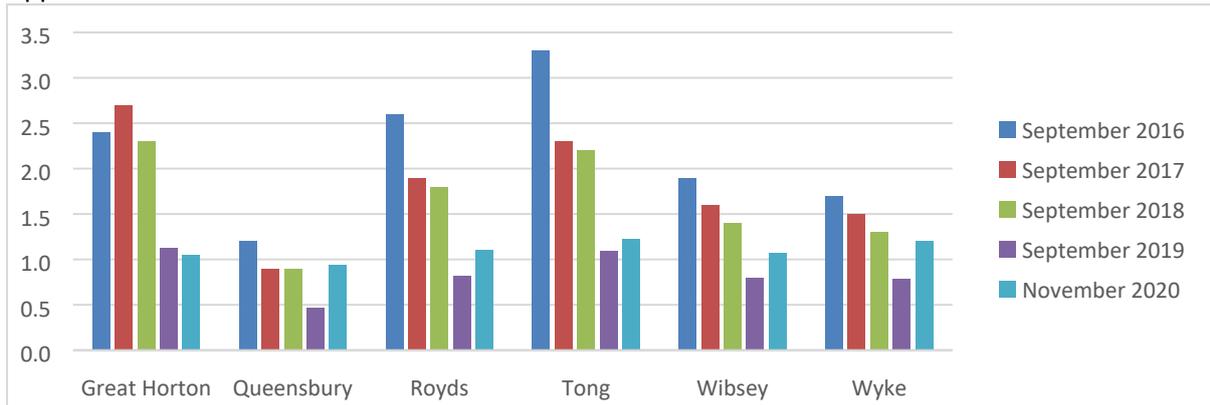


Income, Skills & Housing - Claimants 18-24

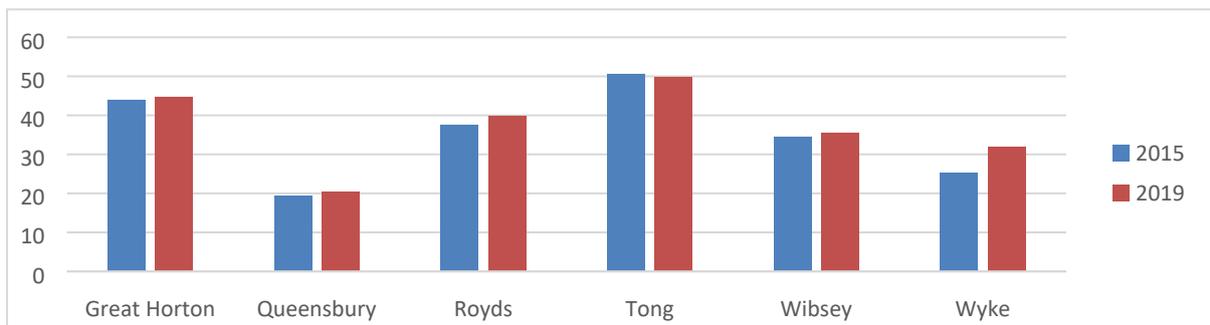


Income, Skills & Housing - JSA Claimants

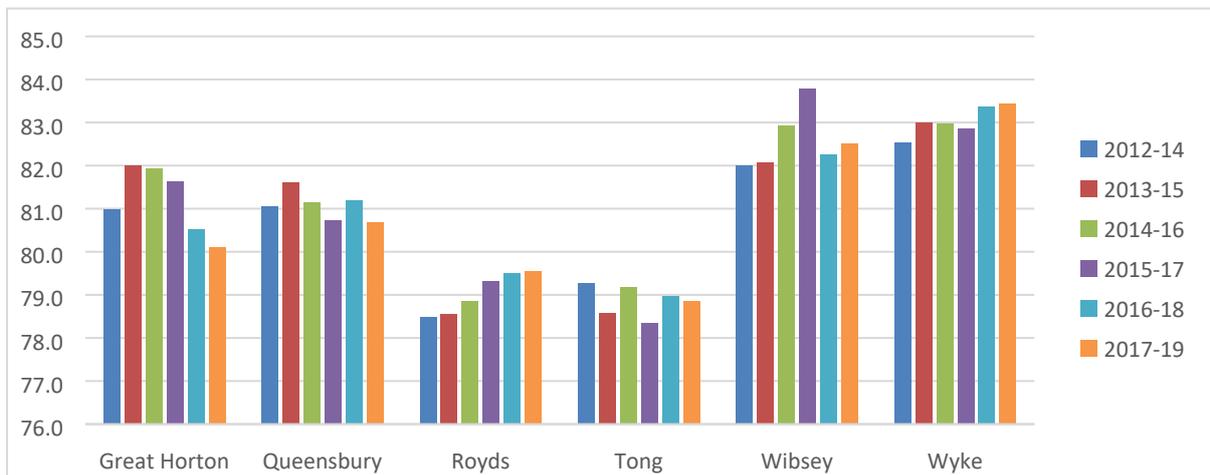
Appendix 2 – Data from ward assessments



Income, Skills & Housing - Index of Multiple Deprivation (IMD)

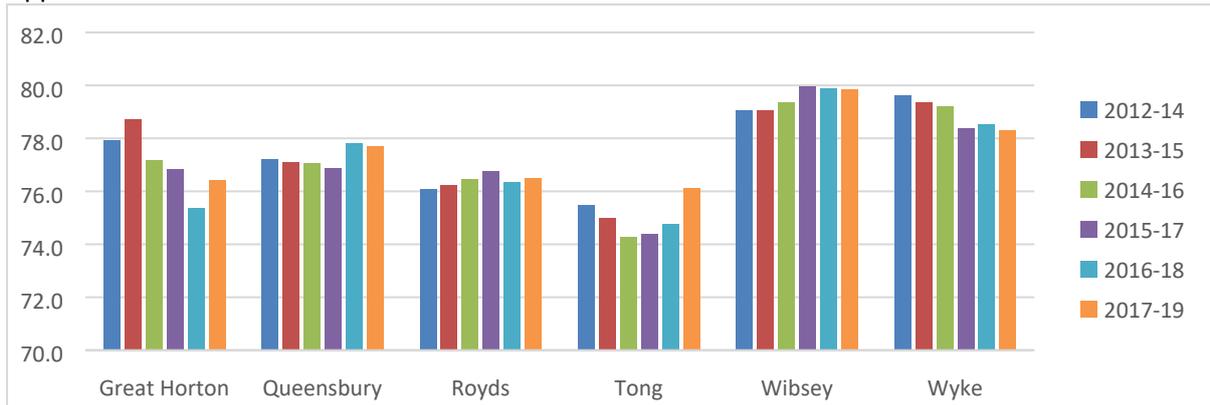


Health - Life Expectancy (Females)

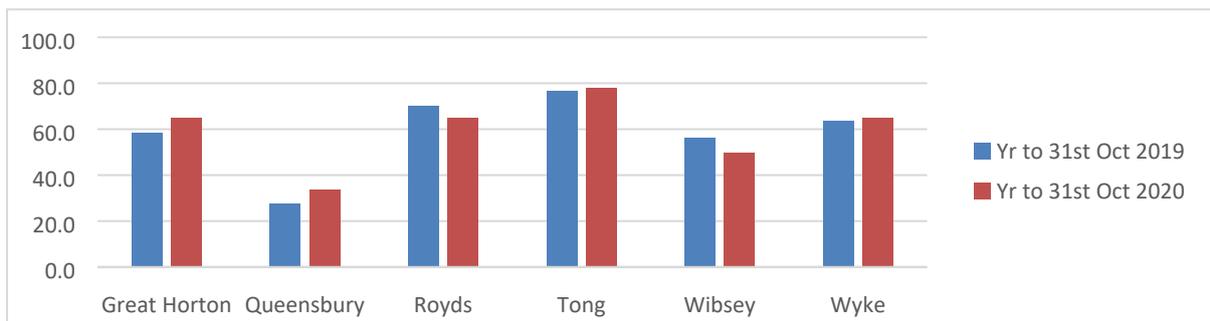


Health - Life Expectancy (Males)

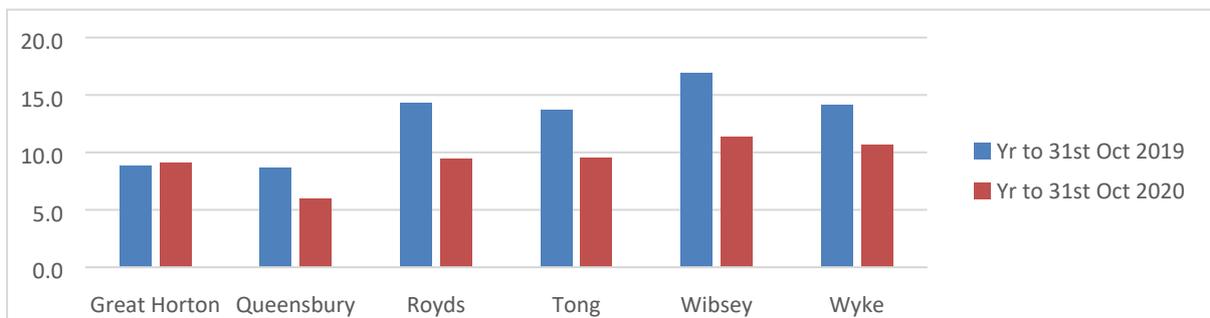
Appendix 2 – Data from ward assessments



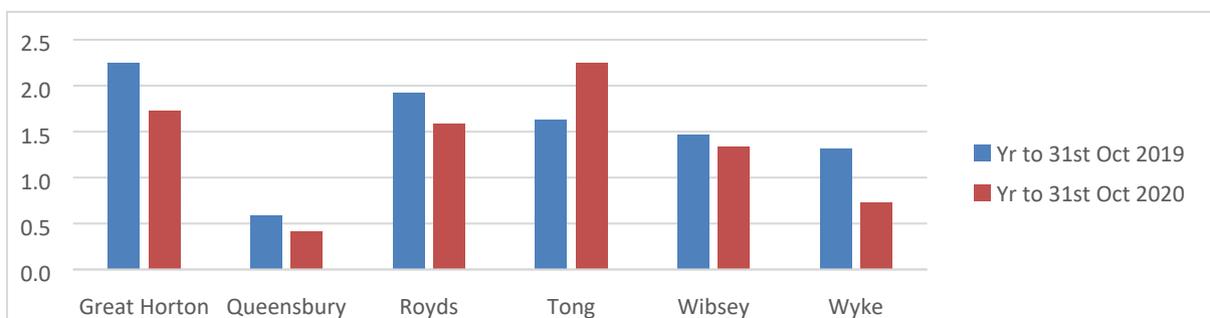
Crime - Violence and sexual offences



Crime - Vehicle crime

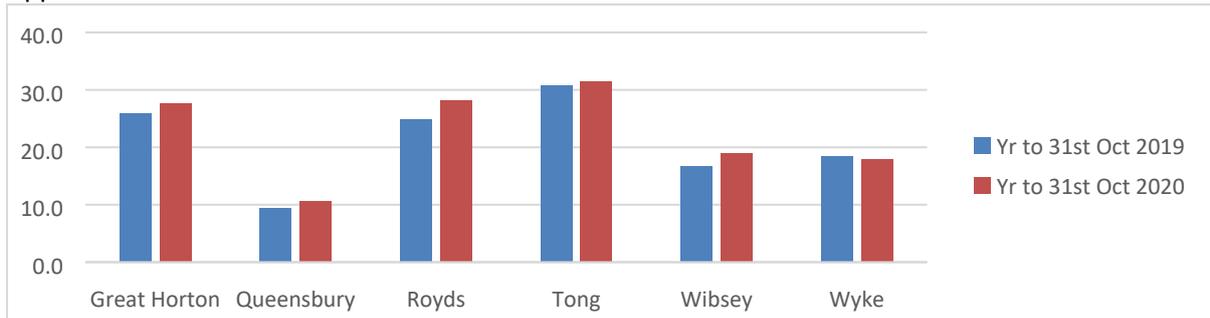


Crime – Robbery

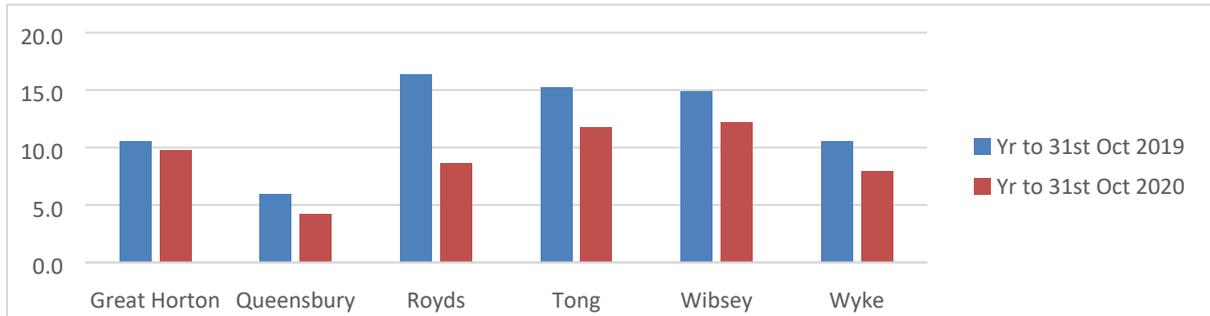


Crime - Anti-social behaviour

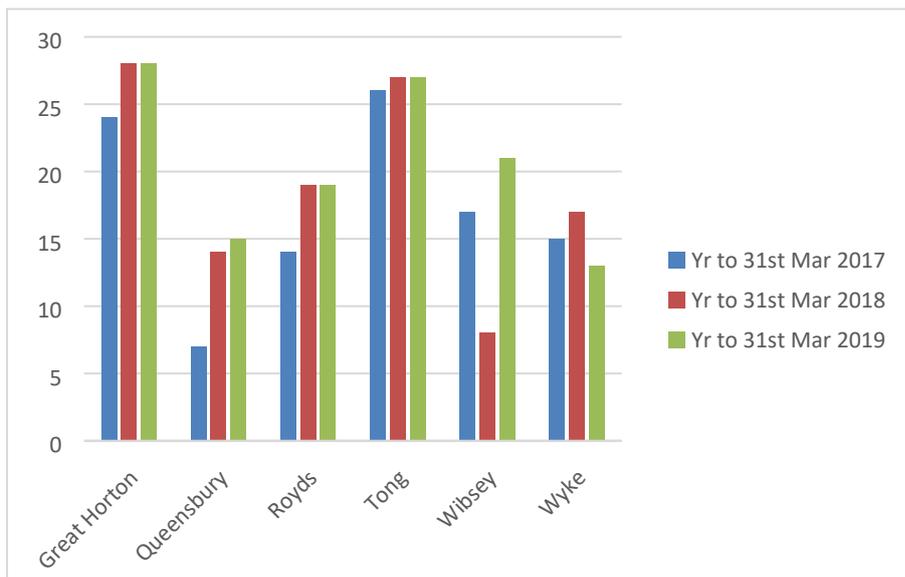
Appendix 2 – Data from ward assessments



Crime – Burglary

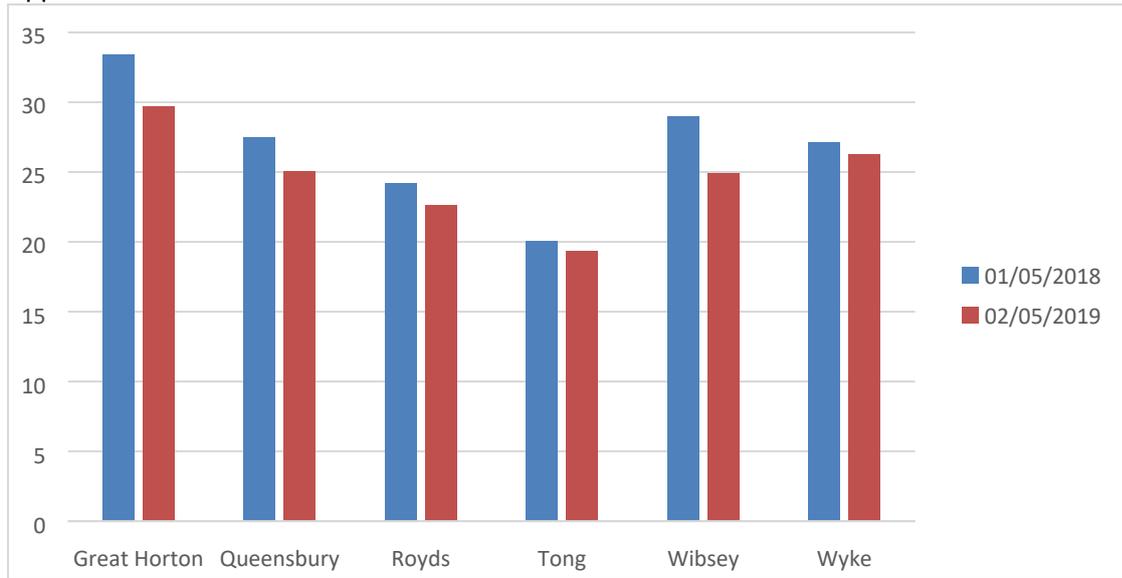


Refuse / Cleansing - Fly Tipping



Participation - Voter Turnout

Appendix 2 – Data from ward assessments



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Report of the Strategic Director of the Department of Place to the meeting of Bradford South Area Committee to be held on 30th September 2021

J

Subject:

DRAFT OF BRADFORD SOUTH AREA COMMITTEE FORWARD PLAN FOR YEAR 2021-22

Summary statement:

Outlines proposed Agenda items for Bradford South Area Committee meetings

Jason Longhurst, Strategic Director of Place

Portfolio:

Safer and Stronger Communities

Report Contact, Mick Charlton, Bradford South Area Coordinator 01272 431155
Mick.charlton@bradford.gov.uk

1. SUMMARY

Outlines proposed Agenda items for Bradford South Area Committee meetings 2021-2

2. BACKGROUND

A plan will be produced to give Councillors some advanced information on reports due to come to the Area Committee within the municipal year.

3. OTHER CONSIDERATIONS

None

4. FINANCIAL & RESOURCE APPRAISAL

None

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

None

6. LEGAL APPRAISAL

None

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

No known sustainability issues.

7.2 GREENHOUSE GAS EMISSIONS IMPACTS

Locality approaches should reduce travel

7.3 COMMUNITY SAFETY IMPLICATIONS

Community Safety issues will be addressed within Area Committee meetings

7.4 HUMAN RIGHTS ACT

➤ No known issues related to Human Rights

7.5 TRADE UNION

➤ No known issues

7.6 WARD IMPLICATIONS

None specific

7.7 AREA COMMITTEE ACTION PLAN IMPLICATIONS (for reports to Area Committees only)

None

7.8 IMPLICATIONS FOR CORPORATE PARENTING

No known implications

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

No known implications

8. NOT FOR PUBLICATION DOCUMENTS

➤ 'None'.

9. OPTIONS

- Option1: Accept Appendix 1 as it is
-
- Option 2: Make amendments to Appendix 1

10. RECOMMENDATIONS

- 1. Note the report and add any amendments made during the meeting

11. APPENDICES

Appendix 1: Bradford South Area Committee Forward Plan 2021-2.

12. BACKGROUND DOCUMENTS

None

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Appendix 1: 20.09.2021

Bradford South Area Committee Forward Plan

30 September 2021

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|-----------------------------|---|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | Street Cleansing | Report updating the street cleansing service, specifically the use of additionally resource | Damian Fisher | July 2021 | 17/09/2021 | 16/09/2021 | |
| 2 | Culture 2025 | Update Committee on the 2025 bid and other work happening within the department of Culture | Nic Greenan | 16/08/2021 | 17/09/2021 | 16/09/2021 | |
| 3 | Locality Review | Locality Review and statistics to support priority setting | Mick Charlton | July 2021 | 17/09/2021 | 16/09/2021 | |
| 4 | Area Committee Forward Plan | Draft of planned reports for Bradford South Area Committee | Mick Charlton | | 17/09/2021 | 16/09/2021 | |

28 October 2021

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|------------------------------|--|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | Youth Service Update | Update on the work of the Youth Service over the previous year and plans for the up and coming 12 months | Anthony Casson | 31/08/21 | 15/10/21 | 14/10/2021 | |
| 4 | Early Help in Bradford South | Update on the work of Early Help over past 12 months and plans for the future 12 months | Mark Anslow | Sept | 15/10/21 | 14/10/2021 | |
| 5 | Grants updates | Update on range of grant schemes including Community Chest, Future Boost Sports grants and | Mick Charlton | | 15/10/21 | 14/10/2021 | |

Appendix 1: 20.09.2021

2 December 2021

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|---------------------------------|---|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | Wardens/Enforcement | | Amjad Ishaq | | 19/11/2021 | 18/11/2021 | |
| 2 | NPT police report including ASB | Update on progress on safer | Insp Andrew Thornton | | 19/11/2021 | 18/11/2021 | |
| 3 | Stronger Communities Update | Outline of stronger communities and support offer in Bradford South | Mohammed Mahmood | | | | |
| 4 | Libraries Update | Update on libraries in Bradford South | Christine May | | | | |

27 January 2022

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|-----------------------|----------------------------|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | CCG's Impact of Covid | | Vikki Wallace | | 14/01/2022 | 13/01/2022 | |
| 2 | Mental Health Update | | Sasha Baht | | 14/01/2022 | 13/01/2022 | |
| 3 | Public Health Update | | Angela Hutton | | 14/01/2022 | 13/01/2022 | |
| 4 | Adult Services | | Tbc | | 14/01/2022 | 13/01/2022 | |

17 March 2022

Appendix 1: 20.09.2021

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|---------------------|--|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | Highway Maintenance | | Andy Whelan | | | | |
| 2 | Parks update | Update on parks in Bradford South | Damian Fisher | | | | |
| 3 | VCS infrastructure | Update on support for groups within Bradford South | Soo Nevison | | | | |
| 4 | Community Chest | Update on Community Chest and other grants | Mick Charlton | | | | |

16 July 2021

| | Item | Description of Item | Report Contact | Date Report Requested | Report Deadline Secretariat | Chair briefing date | Other |
|---|-------------------|----------------------------|-----------------------|------------------------------|------------------------------------|----------------------------|--------------|
| 1 | Road Safety | | Rebecca Jones | | | | |
| 2 | Safer Communities | | Michael Churley | | | | |
| 3 | Highways | | Andrew Smith | | | | |
| 4 | Covid Update | | Sarah Muckle | | | | |

General Request for additional reports

| | Item | Description of Item/ Date | Report Contact | Other |
|--|-------------|----------------------------------|-----------------------|--------------|
| | | | | |

Appendix 1: 20.09.2021

| | | | | |
|---|--------------------------|-----|-------------------|--|
| 1 | ARG update | Tbd | Jane Bilious | |
| 2 | Dropped kerbs | Tbd | Andrew Smith | |
| 3 | Lorry Park | Tbd | ? | |
| | Levelling Up fund | Tbd | ? | |
| 4 | Community Asset Transfer | Tbd | Ben Middleton | |
| 5 | Criminal Exploitation | Tbd | Safeguarding lead | |